

The cover features a large, light green triangle in the upper left corner, a dark green triangle in the lower left, and a series of smaller, overlapping triangles in various shades of green and light green on the right side. These triangles frame photographs of nature: a close-up of a green evergreen branch with red-tipped needles in the upper right, a stack of cut logs with light-colored wood in the middle right, and a pile of cut logs with a small evergreen branch on top in the lower right.

2018

ACADIAN TIMBER
ANNUAL REPORT



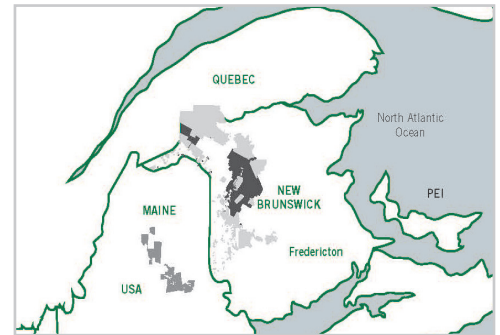
Acadian Timber Corp. (TSX: ADN), is a leading supplier of primary forest products in Eastern Canada and the Northeastern U.S. With a total of approximately 2.4 million acres of land under management, Acadian is the second largest timberland operator in New Brunswick and Maine. Acadian is managed by a wholly-owned subsidiary of Brookfield Asset Management Inc. (NYSE: BAM, TSX: BAM.A and Euronext: BAMA).

Acadian owns and manages approximately 1.1 million acres of freehold timberlands in New Brunswick and Maine, and provides timber services relating to approximately 1.3 million acres of Crown licensed timberlands. Acadian's products include softwood and hardwood sawlogs, pulpwood and biomass by-products, sold to approximately 90 regional customers.

Acadian's business strategy is to maximize cash flows from its existing timberland assets while growing its business by acquiring assets on a value basis and utilizing its operations-oriented approach to drive improved performance.

ACADIAN'S LOCATIONS

| FOREST AREAS | ACRES | HECTARES |
|------------------------------|------------------|----------------|
| MAINE TIMBERLANDS | 300,000 | 121,000 |
| NEW BRUNSWICK TIMBERLANDS | 761,000 | 308,000 |
| CROWN LANDS UNDER MANAGEMENT | 1,326,000 | 537,000 |
| AREA UNDER MANAGEMENT | 2,387,000 | 966,000 |



ACADIAN'S PRODUCT MIX BY END USE*

Acadian sells a wide variety of products to a broad group of customers. Acadian's greatest exposure is to softwood sawlogs; however, markets for hardwood sawlogs, hardwood and softwood pulpwood, and biomass diversify our sales.



SOLID WOOD

53%

Softwood Dimension Lumber 40%
Softwood Specialty Products 2%
Hardwood Lumber 9%
Hardwood Specialty Products 2%

PAPER

23%

Tissue 15%
Groundwood 8%

ENGINEERED WOOD PRODUCTS

13%

PULP

7%

FUEL

4%

* Percentage of log sales by value for the year ended December 31, 2018.





2018 HIGHLIGHTS

- Solid financial performance with net sales of \$99.8 million, Adjusted EBITDA of \$22.1 million, Free Cash Flow of \$17.8 million and net income of \$26.3 million
- Declared dividends to shareholders of \$1.1225 per share, which represents a Payout Ratio of 106%, slightly higher than our long-term target of 95%
- Successful maintenance of Sustainable Forestry Initiative® certification

FINANCIAL HIGHLIGHTS

Years Ended December 31

(CAD thousands, except where indicated)

| | 2018 | 2017 | 2016 |
|-------------------------------------|------------------|-----------|-----------|
| Sales volume (000s m ³) | 1,307.0 | 1,252.0 | 1,213.4 |
| Net sales ¹ | \$ 99,848 | \$ 95,383 | \$ 94,720 |
| Adjusted EBITDA ² | \$ 22,142 | \$ 23,344 | \$ 22,547 |
| Free Cash Flow ² | \$ 17,771 | \$ 19,480 | \$ 19,384 |
| Net Income | \$ 26,264 | \$ 30,819 | \$ 16,072 |

1. Certain prior year amounts have been reclassified to conform to the current year presentation as a result of the adoption of IFRS 15, Revenue from Contracts with Customers, on January 1, 2018
2. Adjusted EBITDA, Adjusted EBITDA margin, Free Cash Flow and Payout Ratio are key performance measures in evaluating Acadian's operations and are important in enhancing investors' understanding of Acadian's operating performance. Adjusted EBITDA and Adjusted EBITDA margin are used to evaluate operational performance. Free Cash Flow is used to evaluate Acadian's ability to generate sustainable cash flows from our operations while Payout Ratio is used to evaluate Acadian's ability to fund its distribution using Free Cash Flow. Acadian's management defines Adjusted EBITDA as earnings before interest, taxes, fair value adjustments, recovery of or impairment of land and roads, realized gain/loss on sale of roads and other fixed assets, unrealized exchange gain/loss on debt, depreciation and amortization and Adjusted EBITDA margin as Adjusted EBITDA as a percentage of its total revenue. Free Cash Flow is defined as Adjusted EBITDA less interest paid, current income tax expense, and capital expenditures plus net proceeds from the sale of fixed assets (selling price less gains or losses included in Adjusted EBITDA). Payout Ratio is defined as dividends declared divided by Free Cash Flow. As these performance measures do not have standardized meanings prescribed by International Financial Reporting Standards ("IFRS"), they may not be comparable to similar measures presented by other companies. Please refer to Management's Discussion and Analysis for further details.

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LETTER TO SHAREHOLDERS

Overview¹

Acadian Timber Corp (“Acadian”, the “Company” or “we”) performed well and generated solid results for the year-ended December 31, 2018. The Company’s Adjusted EBITDA² totaled \$22.1 million in 2018, compared to \$23.3 million during 2017. The strong demand and pricing Acadian experienced in the first half of 2018, carried through to year end reflecting the favourable attributes of Northeast regional log markets. As a result, log sales from our freehold operations were strong throughout the year, with volumes and pricing up year-over-year, the benefits of which were offset by lower ancillary revenues from providing timber services and gains on land sales relative to the prior year.

Net income for 2018 totaled \$26.3 million, compared to \$30.8 million in the prior year. The variance from the prior year is primarily due to an unrealized foreign exchange loss on U.S. dollar denominated long-term debt in 2018, compared to an unrealized gain in the prior year, partially offset by a favourable fair value revaluation of timber assets.

Acadian declared dividends to its shareholders of \$1.1225 per share during the year, representing a Payout Ratio² of 106% which is above our long-term target of 95%. We anticipate that over the long-term we will revert to a Payout Ratio consistent with our target level and in the near term, Acadian’s strong cash position supports a Payout Ratio in excess of our target.

Strong Financial Performance

Acadian generated net sales of \$99.8 million in 2018, a year-over-year increase of \$4.4 million driven by a 3% increase in log sales volumes, reflecting strong demand and favourable operating conditions, and a 2% increase in Acadian’s weighted average log selling price. Variable log harvest costs per m³ also increased 2% due to longer average haul distances and higher fuel costs. The export market for biomass was also favourable throughout the year resulting in increased contributions. Meanwhile, contributions from timber services and other sales decreased due to timing of harvest activities, which we expect to recover in the first part of 2019, and Acadian sold fewer and lower value properties in Maine in 2018. As a result, the Adjusted EBITDA margin² for 2018 was 22%, relative to 24% in the prior year.

Our balance sheet continues to be solid with \$102 million of net liquidity as at December 31, 2018, which includes funds available under Acadian’s Revolving Facility and a stand-by equity commitment from Brookfield Asset Management Inc.

Continued Commitment to Safety and the Environment

Acadian takes its commitment to safety very seriously as we

believe that emphasizing and achieving a good safety record is a leading indicator of success in our broader business. Acadian maintains a strong record of positive safety performance among employees and contractors across our operations. The reportable accidents that occurred during 2018 were minor in nature and resulted in minimal lost time with all affected individuals making a full recovery. We continue to work with our contractors and employees to ensure the highest standards of workplace safety are met. In particular, the employees of our Maine operations have now extended their impressive accident-free record to eighteen years.

Acadian is also pleased to report that both the New Brunswick and Maine operations completed their 2018 audits under the 2015-2019 standard of the Sustainable Forestry Initiative® without any non-conformances.

Cost Saving Initiatives

As always, Acadian management remains vigilant in pursuing cost efficiencies across the business. During 2018, the Company completed a full review and subsequent integration of several activities performed by its Maine and New Brunswick operating divisions resulting in ongoing administrative and operating efficiencies.

Outlook¹

Acadian’s key markets include softwood sawtimber, hardwood sawtimber and hardwood pulpwood. Northeast North American softwood dimension sawmills represent over one third of Acadian’s end-use market and are the primary market for our softwood sawtimber. Our mixed softwood and hardwood resource, combined with diversified end use markets, underpin Acadian’s ‘best in class’ long-term performance. Well-balanced regional supply demand fundamentals continue to support attractive stable log pricing across all key markets.

The case for continued steady recovery in U.S. housing starts over the medium-term remains highly compelling. Demographics support continued solid growth in household formation, home inventories are extremely low, and on average U.S. housing stock is beyond its prime. However, tight construction labour markets and restrictive building regulations have combined with near-term concerns of rising interest rates and fallout from U.S. international trade policy to drive what most forecasters believe will be a short lived slowdown in construction activity.

Recent consensus forecasts anticipate average year-over-year growth in U.S. housing starts for 2019 and 2020 of about 1% and 3%, respectively. Importantly, most forecasters expect the proportion of single family starts, the largest lumber consuming





segment of U.S. housing starts, to improve modestly through 2019 and 2020. Additionally, home repair and remodeling, the single largest driver of North American lumber consumption, is also projected to grow modestly over the next two years. North American sawtimber demand is therefore expected to post modest year-over-year growth even under more conservative forecasts.

Average Q4 2018 quarterly benchmark Eastern Spruce-Pine-Fir and Southern Yellow Pine lumber prices declined 30% and 11%, respectively, from the prior quarter. The continued slide in pricing from the prior quarter was driven by weaker than expected home sales and building activity through the quarter. Despite the robust U.S. economy, buyer apprehension remains high due to risk of Federal Reserve interest rate increases and the potential for slowing global economic growth. Forecasters anticipate that extensive announced market downtime which has been extended into the first quarter of 2019, principally in the high log cost region of the interior of British Columbia, coupled with ongoing steady demand growth, will support continued strong lumber pricing through 2019, albeit below the levels achieved in 2018. Considering capacity and log supply constraints exhibited in Western Canada during late 2018 and early 2019, we anticipate continued attractive market dynamics to support stable softwood sawtimber pricing in Acadian's regional markets.

Given the current state of U.S. trade relations there is no expectation of any meaningful discussions toward a softwood lumber agreement with Canada during 2019. Further, we anticipate no material change in 2019 to the current duty rates for Canadian lumber producers. Average consensus forecast lumber prices for 2019 would indicate that a significant proportion of those duties will continue to be passed on to U.S. consumers. We remain steadfast in our view that an eventual negotiated settlement will include an exemption for all Canadian Maritime producers including those in New Brunswick.

Hardwood sawtimber markets, typically oriented to millwork and higher value specialty markets, remain well balanced with a continued positive outlook for the foreseeable future. While

there has been modest price erosion in the latest quarter, the outlook for global pulp markets remains positive, particularly in the containerboard and tissue segments. Hardwood pulpwood demand in Acadian's operating region remains stable, with well balanced supply conditions continuing to support historically strong pricing. Softwood pulpwood markets, Acadian's smallest product segment by volume and margin, have seen some modest recovery and the recently announced re-start of a pulp mill in Maine during 2019 is expected to be a catalyst for further recovery in softwood pulpwood demand and pricing through the second half of 2019. In New Brunswick, biomass markets continue to be supported by export demand which is expected to remain strong throughout 2019. While the biomass market in Maine remains weak, efforts to tap into biomass export markets continue to progress.

With a strong balance sheet, well diversified markets and highly capable operating team, Acadian is well positioned to meet its ongoing quarterly distributable cash commitments. Additionally, we actively repurchased shares under our normal course issuer bid during the final quarter of 2018, and we will continue to seek opportunities to do so at the appropriate share valuation. On behalf of the board and management of Acadian, I would like to thank all our shareholders for their ongoing support.

Mark Bishop

President and Chief Executive Officer

February 13, 2019

1. *This Letter to Shareholders contains forward-looking information within the meaning of applicable Canadian securities laws that involve known and unknown risks, uncertainties and other factors that may cause actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Please refer to the section entitled "Cautionary Statement Regarding Forward-Looking Information and Statements" in Management's Discussion and Analysis for further details.*
2. *Adjusted EBITDA, Adjusted EBITDA margin, Free Cash Flow and Payout Ratio are key performance measures in evaluating Acadian's operations and are important in enhancing investors' understanding of Acadian's operating performance. Adjusted EBITDA and Adjusted EBITDA margin are used to evaluate operational performance. Free Cash Flow is used to evaluate Acadian's ability to generate sustainable cash flows from our operations while Payout Ratio is used to evaluate Acadian's ability to fund its distribution using Free Cash Flow. Acadian's management defines Adjusted EBITDA as earnings before interest, taxes, fair value adjustments, recovery of or impairment of land and roads, realized gain/loss on sale of roads and other fixed assets, unrealized exchange gain/loss on debt, depreciation and amortization and Adjusted EBITDA margin as Adjusted EBITDA as a percentage of its total revenue. Free Cash Flow is defined as Adjusted EBITDA less interest paid, current income tax expense, and capital expenditures plus net proceeds from the sale of fixed assets (selling price less gains or losses included in Adjusted EBITDA). Payout Ratio is defined as dividends declared divided by Free Cash Flow. As these performance measures do not have standardized meanings prescribed by International Financial Reporting Standards ("IFRS"), they may not be comparable to similar measures presented by other companies. Please refer to Management's Discussion and Analysis for further details.*



MARKET OVERVIEW

Softwood Sawlogs – 43% of Freehold Net Sales

Softwood sawlogs accounted for 43% of Acadian's freehold net sales and 38% of sales volume for the year ended December 31, 2018. Softwood sawlog sales volumes increased 4% year-over-year reflecting strong demand and favourable harvest conditions, particularly for spruce and fir stands. Acadian's New Brunswick operation experienced continued market strength and stability throughout the year. In Maine, the log markets improved meaningfully in 2018 as customer inventories were brought into balance and the market for sawmill residuals strengthened. With improved overall demand for Acadian's softwood sawlogs, Acadian's weighted average realized price per m³ increased 8% during 2018.

Hardwood Sawlogs – 10% of Freehold Net Sales

Hardwood sawlogs accounted for 10% of Acadian's freehold net sales and 5% of sales volume for the year ended December 31, 2018. Acadian brought its hardwood harvest levels at its Maine operation back in-line with its long-term sustainable yield during 2018, after taking advantage of strong markets in 2017. As a result, total hardwood sales volumes decreased 19% year-over-year. Meanwhile, strength in hardwood sawlog markets continued, resulting in a 2% increase in the weighted average realized price per m³ in 2018.

Softwood and Hardwood Pulpwood – 39% of Freehold Net Sales

Softwood and hardwood pulpwood shipments accounted for 6% and 33%, respectively, of Acadian's freehold net sales, and 9% and 30% of sales volume, respectively, for the year ended December 31, 2018. Softwood pulpwood sales volumes increased 91% while prices increased 13% during 2018 compared to the prior year, benefiting from improvements in New Brunswick's residual market and favourable market dynamics in Maine. Hardwood pulpwood sales volumes decreased 8% year-over-year, as Acadian brought its hardwood harvest levels at its Maine operation down from elevated levels in 2017. Demand for hardwood pulpwood continued to be strong with the weighted average realized price per m³ increasing 3% year-over-year.

Biomass – 8% of Freehold Net Sales

Biomass accounted for 8% of Acadian's freehold net sales and 18% of sales volume for the year ended December 31, 2018. Contributions from biomass increased by 71% year-over-year reflecting strong export markets that have recovered from disruptions caused by geopolitical events in Eastern Europe in 2017.

MANAGEMENT'S DISCUSSION AND ANALYSIS

(All figures in Canadian dollars unless otherwise stated)

INTRODUCTION

Acadian Timber Corp. (“Acadian”, the “Company” or “we”) is a leading supplier of primary forest products in Eastern Canada and the Northeastern United States. With a total of 2.4 million acres of land under management, Acadian is the second largest timberland operator in New Brunswick and Maine. Acadian is managed by a wholly-owned subsidiary of Brookfield Asset Management Inc. (NYSE: BAM, TSX: BAM.A and Euronext: BAMA).

Acadian owns and manages approximately 761,000 acres of freehold timberlands in New Brunswick (“NB Timberlands”), approximately 300,000 acres of freehold timberlands in Maine (“Maine Timberlands”) and provides timber services relating to approximately 1.3 million acres of Crown licensed timberlands (“NB Crown Lands”). Acadian’s products include softwood and hardwood sawlogs, pulpwood and biomass by-products sold to approximately 85 regional customers.

Acadian’s business strategy is to maximize cash flows from its existing timberland assets while growing our business by acquiring assets on a value basis and utilizing our operations-oriented approach to drive improved performance.

Basis of Presentation

This section of our annual report presents management’s discussion and analysis (“MD&A”) of our financial results and is followed by our consolidated financial statements for the year ended December 31, 2018. The MD&A is intended to provide an assessment of our performance during the three month period and year ended December 31, 2018, as compared to the three month period and year ended December 31, 2017.

On January 1, 2018, the Company adopted International Financial Reporting Standards (“IFRS”) 15 “Revenue from Contracts with Customers”, using the full retrospective approach which supersedes previous revenue standards (IAS 18 “Revenue”) and related interpretations and will apply to all revenue arising from contractual terms with customers. The adoption on January 1, 2018 resulted in a change from net to gross presentation for timber services which does not impact the Company’s operating earnings or net income. As a result of this change in presentation, net sales for the years ended December 31, 2017 and December 31, 2016 increased by \$17.6 million, with a corresponding increase in operating costs and expenses. Net sales are net of discounts and rebates to customers, if any. Revenue is recognized when control passes to the customer, which is generally when timber is delivered to the customer and actual quantities delivered are determined. Sales are governed primarily by contract and in some cases by standard industry terms. Pursuant to the Crown Lands Services Agreement, Acadian provides harvesting, transportation and other services to Crown licensees and sub-licensees. Acadian receives payment for these services which are recognized in revenue upon delivery of the timber and when actual quantities delivered are determined.

Our financial results are determined in accordance with IFRS and are expressed in Canadian dollars (“CAD”) unless otherwise stated. External economic and industry factors which are material to the Company’s financial results remain materially unchanged from the previous annual report, unless otherwise noted. This MD&A has been prepared based on information available as at February 13, 2019. Additional information is available on Acadian’s website at www.acadiantimber.com and on SEDAR’s website at www.sedar.com

Non-IFRS Measures

Throughout the MD&A, reference is made to “Adjusted EBITDA”, which Acadian’s management defines as earnings before interest, taxes, fair value adjustments, recovery of or impairment of land and roads, realized gain/loss on sale of roads and other fixed assets, unrealized exchange gain/loss on debt, depreciation and amortization and to “Adjusted EBITDA margin”, which is Adjusted EBITDA as a percentage of its total revenue. Reference is also made to “Free Cash Flow”, which Acadian’s management defines as Adjusted EBITDA less interest paid, current income tax expense, and capital expenditures plus net proceeds from the sale of fixed assets (selling price less gains or losses included in Adjusted EBITDA). Reference made to “Payout Ratio” is defined as dividends declared divided by Free Cash Flow. Management believes that Adjusted EBITDA, Adjusted EBITDA margin, Free Cash Flow, and Payout Ratio are key performance measures in evaluating Acadian’s operations and are important in enhancing investors’ understanding of the Company’s operating performance. Adjusted EBITDA and Adjusted EBITDA margin are used to evaluate operational performance. Free Cash Flow is used to evaluate Acadian’s ability to generate sustainable cash flows from our operations while Payout Ratio is used to evaluate Acadian’s ability to fund its distributions using Free Cash Flow. As these measures

do not have a standardized meaning prescribed by IFRS, they may not be comparable to similar measures presented by other companies. As a result, we have provided reconciliations of net income as determined in accordance with IFRS, to Adjusted EBITDA and Free Cash Flow in the “Summary of Results for the Years Ended December 31” and “Summary of Fourth Quarter Results” sections of this MD&A.

Internal Control over Financial Reporting

Management of Acadian is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting is a process designed by, or under the supervision of, the Chief Executive Officer and the Chief Financial Officer and effected by the Board of Directors, management and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS.

Management assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2018, based on the criteria set forth in the Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on this assessment, management believes that, as of December 31, 2018, Acadian's internal control over financial reporting is effective. Also, management determined that there were no material weaknesses in Acadian's internal control over financial reporting as of December 31, 2018.

Disclosure Controls

Management, including the Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures (as defined in the Canadian Securities Administrators National Instrument 52-109). Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the disclosure controls and procedures were effective as of December 31, 2018 in providing reasonable assurance around material information relating to the Company and its consolidated subsidiaries.

REVIEW OF OPERATIONS

Summary of Results for the Years Ended December 31

The table below summarizes operating and financial data for Acadian:

| <i>Years Ended December 31</i> <i>(CAD thousands, except per share data and where indicated)</i> | 2018 | 2017 | 2016 |
|---|-------------------|-------------|-------------|
| Sales volume (000s m ³) | 1,307.0 | 1,252.0 | 1,213.4 |
| Net sales ¹ | \$ 99,848 | \$ 95,383 | \$ 94,720 |
| Operating earnings | 21,045 | 20,739 | 21,706 |
| Net income | 26,264 | 30,819 | 16,072 |
| Total assets | 492,450 | 462,216 | 454,578 |
| Total debt | 96,779 | 91,156 | 97,462 |
| Adjusted EBITDA ² | \$ 22,142 | \$ 23,344 | \$ 22,547 |
| Adjusted EBITDA margin ^{1,2} | 22% | 24% | 24% |
| Free Cash Flow ² | \$ 17,771 | \$ 19,480 | \$ 19,384 |
| Dividends declared | 18,769 | 18,404 | 16,731 |
| Payout ratio ² | 106% | 94% | 86% |
| Per share – basic and diluted | | | |
| Net income | \$ 1.57 | \$ 1.84 | \$ 0.96 |
| Free Cash Flow ² | 1.06 | 1.16 | 1.16 |
| Dividends declared | 1.1225 | 1.10 | 1.00 |
| Book value | 17.40 | 16.38 | 16.01 |
| Common shares outstanding | 16,688,416 | 16,731,216 | 16,731,216 |
| Weighted average shares outstanding | 16,728,823 | 16,731,216 | 16,731,216 |

1. Certain prior year amounts have been reclassified to conform to the current year presentation as a result of the adoption of IFRS 15, Revenue from Contracts with Customers, on January 1, 2018.

2. Non-IFRS Measure. See “Non-IFRS Measures” on page 5 of this Annual Report.

Acadian generated net sales of \$99.8 million in 2018, a year-over-year increase of \$4.4 million as the Company benefited from a 3% increase in log sales volumes due to strong demand and favourable operating conditions. Acadian's weighted average log selling price increased 2% reflecting strong markets for all products, the benefits of which were partially offset by changes in the sales mix. While log sales from our freehold operations were strong, ancillary revenues from providing timber services and gains on land sales were lower in 2018 versus 2017.

Costs of \$78.6 million in 2018 increased 6% from \$74.3 million in the prior year primarily due to a 3% increase in log sales volumes. In addition, variable log harvest costs per m³ increased 2% due to longer average haul distances and higher fuel costs, the impacts of which were partially offset by changes in the sales mix.

Acadian generated Adjusted EBITDA of \$22.1 million during 2018 compared to \$23.3 million in the prior year while the Adjusted EBITDA margin of 22% for 2018 decreased from 24% in 2017.

Net income for the year ended December 31, 2018 totaled \$26.3 million, or \$1.57 per share, compared to \$30.8 million, or \$1.84 per share, in 2017. The decrease in 2018 is primarily the result of an unrealized foreign exchange loss on the revaluation of U.S. dollar-denominated long-term debt, compared to an unrealized gain in the prior year, partially offset by a favourable fair value revaluation of timber assets.

The following table provides a reconciliation of net income, as determined in accordance with IFRS, to Adjusted EBITDA and Free Cash Flow during each respective period:

| <i>Years Ended December 31 (CAD thousands)</i> | 2018 | 2017 | 2016 |
|---|------------------|-----------|-----------|
| Net income | \$ 26,264 | \$ 30,819 | \$ 16,072 |
| Add (deduct): | | | |
| Interest expense, net | 3,901 | 2,895 | 2,942 |
| Current income tax expense | 2,334 | 1,381 | 61 |
| Deferred income tax expense | 10,145 | 3,564 | 5,121 |
| Depreciation and amortization | 303 | 313 | 502 |
| Fair value adjustments and other | (28,294) | (9,327) | 705 |
| Unrealized exchange loss / (gain) on long term debt | 7,489 | (6,301) | (2,856) |
| Adjusted EBITDA ¹ | \$ 22,142 | \$ 23,344 | \$ 22,547 |
| Add (deduct): | | | |
| Interest paid on debt, net | (2,701) | (2,790) | (2,836) |
| Additions to timber, land, roads and other fixed assets | (224) | (384) | (283) |
| Gain on sale of timberlands | (906) | (2,292) | (339) |
| Proceeds from sale of timberlands | 1,083 | 2,983 | 356 |
| Proceeds from sale of roads and other fixed assets | 599 | — | — |
| Loss on disposal of roads and other fixed assets | 112 | — | — |
| Current income tax expense | (2,334) | (1,381) | (61) |
| Free Cash Flow ¹ | \$ 17,771 | \$ 19,480 | \$ 19,384 |
| Dividends declared | \$ 18,769 | \$ 18,404 | \$ 16,731 |
| Payout ratio ¹ | 106% | 94% | 86% |

¹ Non-IFRS Measure. See "Non-IFRS Measures" on page 5 of this Annual Report.

Dividend Policy of the Company

Acadian declares dividends from its available cash to the extent determined prudent by the Board of Directors. These dividends represent cash received from Acadian's interest in the Maine Timberlands and New Brunswick Timberlands, less estimated cash amounts required for expenses and other obligations of Acadian, cash redemptions of shares and any tax liability. Dividends are paid on or about the 15th day following each dividend declaration date.

Total dividends declared to shareholders during the year ended December 31, 2018 were \$18.8 million, or \$1.1225 per share, up from \$18.4 million or \$1.10 per share in 2017. The Payout Ratio of Acadian, which represents the amount of dividends declared as a percentage of the Free Cash Flow generated, was 106% for 2018, which is above our long-term target of 95%. We anticipate that over the long-term we will revert to a Payout Ratio consistent with our target level and in the near term, Acadian's strong cash position supports a Payout Ratio in excess of our target.

With continued strong performance, further supported by our strong liquidity, Acadian's Board of Directors has approved a 3% increase in the dividend from \$0.2825 per share to \$0.29 per share, effective in the first quarter of 2019.

Operating and Market Conditions

Acadian's operations benefited from strong demand and favourable operating conditions throughout the year resulting in log sales volumes of 1.07 million m³, a 3% increase from 1.04 million m³ in 2017. Log sales volumes in New Brunswick increased 4% year-over-year with continued strong markets for all its products. Maine's operations benefited from improved regional sawlog markets, which had been impacted in the prior year by high customer inventories and limited markets for sawmill residuals. Despite strong market conditions for hardwood products, Maine reduced its hardwood harvest volumes during 2018 as prior year volumes were higher than the average Long Run Sustainable Yield ("LRSY") target. Maine's Forest Management Plan ("FMP") and Sustainable Forestry Initiative® certification provide sufficient flexibility to respond to market conditions and maximize cash flows over an economic cycle. Our Maine operations continue to target longer term average harvest levels in-line with our 2013-2022 FMP.

Selling prices for our products continue to be solid as the weighted average log selling price per m³ increased 2% driven by strong softwood sawlog and pulpwood markets, partially offset by changes in the sales mix. In New Brunswick, the weighted average log selling price remained in-line with the prior year as a 4% increase in softwood sawlog prices and 2% increase in hardwood pulpwood prices was offset by higher relative sales of lower-value softwood pulpwood. The weighted average log selling price in Maine increased by 6% relative to the prior year, benefiting from a 9% increase in softwood sawlog pricing and a 6% increase in hardwood pulpwood pricing which was partially offset by higher relative sales of lower-value softwood pulpwood.

Contributions from biomass increased by 71% year-over-year reflecting strong export markets that have recovered from disruptions caused by geopolitical events in Eastern Europe in 2017.

Segmented Results of Operations

The table below summarizes operating and financial results for the New Brunswick and Maine Timberlands and Corporate:

| (CAD thousands, except where indicated) | Year Ended December 31, 2018 | | | | Year Ended December 31, 2017 | | | |
|--|------------------------------|----------------------|------------|--------------|------------------------------|----------------------|------------|--------------|
| | NB Timberlands | Maine Timberlands | Corporate | Consolidated | NB Timberlands | Maine Timberlands | Corporate | Consolidated |
| Sales volume (000s m ³) | 986.1 | 320.9 | — | 1,307.0 | 921.5 | 330.5 | — | 1,252.0 |
| Net sales ¹ | \$ 74,764 | \$ 25,084 | \$ — | \$ 99,848 | \$ 71,662 | \$ 23,721 | \$ — | \$ 95,383 |
| Adjusted EBITDA ² | \$ 16,569 | \$ 6,839 | \$ (1,266) | \$ 22,142 | \$ 18,073 | \$ 6,751 | \$ (1,480) | \$ 23,344 |
| Adjusted EBITDA margin ^{1,2} | 22% | 27% | n/a | 22% | 25% | 28% | n/a | 24% |

1. Certain prior year amounts have been reclassified to conform to the current year presentation as a result of the adoption of IFRS 15, Revenue from Contracts with Customers, on January 1, 2018.

2. Non-IFRS Measure. See "Non-IFRS Measures" on page 5 of this Annual Report.

NB Timberlands

New Brunswick Timberlands owns and manages approximately 761,000 acres of freehold timberlands and provides harvesting and management services relating to approximately 1.3 million acres of Crown licensed timberlands. Approximately 80% of harvest operations are performed by third-party contractors and approximately 20% by New Brunswick Timberlands employees.

The table below summarizes operating and financial results for New Brunswick Timberlands:

| | Year Ended December 31, 2018 | | | | Year Ended December 31, 2017 | | | |
|--|-----------------------------------|---------------------------------|--------------|---------------------|-----------------------------------|---------------------------------|--------------|---------------------|
| | Harvest (000s m ³) | Sales (000s m ³) | Sales Mix | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Sales Mix | Results (\$000s) |
| Softwood | 416.0 | 403.3 | 41% | \$ 22,474 | 379.3 | 378.2 | 41% | \$ 20,932 |
| Hardwood | 369.3 | 364.1 | 37% | 27,977 | 345.6 | 356.9 | 39% | 27,295 |
| Biomass | 218.7 | 218.7 | 22% | 6,545 | 186.4 | 186.4 | 20% | 3,160 |
| Freehold net sales | 1,004.0 | 986.1 | 100% | 56,996 | 911.3 | 921.5 | 100% | 51,387 |
| Timber services and other sales ¹ | | | | 17,768 | | | | 20,275 |
| Net sales ¹ | | | | \$ 74,764 | | | | \$ 71,662 |
| Adjusted EBITDA ² | | | | \$ 16,569 | | | | \$ 18,073 |
| Adjusted EBITDA margin ^{1,2} | | | | 22% | | | | 25% |

1. Certain prior year amounts have been reclassified to conform to the current year presentation as a result of the adoption of IFRS 15, Revenue from Contracts with Customers, on January 1, 2018.

2. Non-IFRS Measure. See "Non-IFRS Measures" on page 5 of this Annual Report.

Net sales for our New Brunswick Timberlands for the year ended December 31, 2018 totalled \$74.8 million, compared to \$71.7 million in 2017. The increase reflects a 4% improvement in log sales volumes due to strong demand and favourable harvest conditions.

The weighted average log selling price was \$65.74 per m³ in 2018, in-line with the prior year. While prices for all products increased compared to the prior year, the gains were offset by higher relative sales volumes of lower-valued softwood pulpwood.

Costs were \$58.5 million in 2018 compared to \$53.6 million in 2017, reflecting higher harvest volumes and a 5% increase in variable log harvest costs per m³, attributable to longer average haul distances and higher fuel costs.

Contributions from timber services and other sales decreased 81% due to timing of harvest activities which we expect will recover in the first part of 2019. This was partially offset by a 76% increase in contributions from biomass products, reflecting stronger export markets compared to the prior year.

Adjusted EBITDA for the year ended December 31, 2018 was \$16.6 million compared to \$18.1 million in 2017, driven by higher variable log harvest costs per m³ and lower contributions from timber services and other sales. As a result, the Adjusted EBITDA margin was 22% for 2018 compared to 25% in the prior year.

For the year ended December 31, 2018, our New Brunswick operations experienced two recordable safety incidents among employees and four recordable safety incidents among contractors. While five of the six incidents resulted in lost time, the injuries were relatively minor in nature and the individuals made full recoveries. We continue to work with our New Brunswick contractors and employees to target continuous improvement in workplace safety.

Our New Brunswick operations successfully completed an audit in 2018 under the 2015-2019 standard of the Sustainable Forest Initiative® without any non-conformances, which re-affirms our certificate and is a testament to the sustainability of our operations.

Maine Timberlands

Maine Timberlands owns and manages approximately 300,000 acres of freehold timberlands. All harvesting operations are performed by third-party contractors.

The table below summarizes operating and financial results for Maine Timberlands:

| | Year Ended December 31, 2018 | | | | Year Ended December 31, 2017 | | | |
|-------------------------------------|-----------------------------------|---------------------------------|--------------|---------------------|-----------------------------------|---------------------------------|--------------|---------------------|
| | Harvest (000s m ³) | Sales (000s m ³) | Sales Mix | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Sales Mix | Results (\$000s) |
| Softwood | 213.4 | 213.1 | 66% | \$ 17,274 | 161.4 | 160.8 | 49% | \$ 12,250 |
| Hardwood | 88.0 | 89.4 | 28% | 7,100 | 144.5 | 145.1 | 44% | 10,855 |
| Biomass | 18.4 | 18.4 | 6% | 29 | 24.6 | 24.6 | 7% | 38 |
| Freehold net sales | 319.8 | 320.9 | 100% | 24,403 | 330.5 | 330.5 | 100% | 23,143 |
| Other sales | | | | 681 | | | | 578 |
| Net sales | | | | \$ 25,084 | | | | \$ 23,721 |
| Adjusted EBITDA ¹ | | | | \$ 6,839 | | | | \$ 6,751 |
| Adjusted EBITDA margin ¹ | | | | 27% | | | | 28% |

¹ Non-IFRS Measure. See "Non-IFRS Measures" on page 5 of this Annual Report.

Net sales for the year ended December 31, 2018 totaled \$25.1 million compared to \$23.7 million during the prior year. The current year results reflect a 6% increase in the weighted average log selling price due to strong demand for softwood sawlogs and hardwood pulpwood compared to the prior year. This benefit was partially offset by a 1% decrease in log sales volumes as hardwood harvest activities were adjusted to reflect our commitment to manage Maine Timberlands' annual harvest volumes to sustainable levels.

The weighted average log selling price during 2018 in Canadian dollar terms was \$80.56 per m³, an increase from \$75.54 per m³ during the prior year. The weighted average log selling price in U.S. dollar terms increased 6% to \$62.41 m³ from \$58.62 per m³ during 2017, reflecting continued demand for softwood sawlogs and hardwood pulpwood for which prices increased by 9% and 5%, respectively. Pricing for softwood pulpwood improved year-over-year, however, the higher relative sales volume of this lower-value product partially offset some of the gains from the other products.

Costs for the year ended December 31, 2018 were \$19.0 million compared to \$19.3 million during 2017, driven by the decrease in log sales volumes which was offset a 3% decrease in variable log harvest cost per m³.

Adjusted EBITDA for the year ended December 31, 2018 was \$6.8 million, in-line with 2017. While net sales were higher and costs were down year-over-year, this was offset by a \$1.5 million decrease in higher and better use ("HBU") land sales compared to the prior year. The Adjusted EBITDA margin for 2018 decreased slightly to 27% from 28% in the prior year.

For the year ended December 31, 2018, there were no recordable safety incidents among employees and contractors. We are pleased to report that our Maine employees have now extended their impressive accident-free record to eighteen years.

Our Maine operations successfully completed a surveillance audit in 2018 under the 2015-2019 standard of the Sustainable Forest Initiative® without any non-conformances, which re-affirms our certificate and is a testament to the sustainability of our operations.

Financial Position

Our financial position continues to be solid with \$101.9 million of net liquidity as at December 31, 2018, including funds available under the Company's Revolving Facility and a stand-by equity commitment from Brookfield.

As at December 31, 2018, Acadian's consolidated balance sheet consisted of total assets of \$492.5 million (2017 – \$462.2 million), represented primarily by timber, land, roads and other fixed assets of \$454.0 million (2017– \$419.9 million), with the balance in cash and current assets of \$32.3 million (2017 – \$36.2 million), and intangible assets of \$6.1 million (2017 – \$6.1 million). The consolidated balance sheet also reflects the acquisition of Katahdin Timberlands LLC on January 1, 2017 for \$1.3 million, a related company owned by Brookfield that leased and held parcels of land complementary to Maine Timberlands.

Timber has been recorded at fair value as determined through an independent third party appraisal at December 31, 2018. Reforestation costs have been expensed as incurred.

LIQUIDITY AND CAPITAL RESOURCES

Liquidity

Acadian's principal sources of liquidity include cash earned from operations and a U.S. \$10.0 million revolving credit facility. These sources, combined with existing cash and cash equivalents, are expected to allow the Company to meet its short term and long term operating, debt service, capital expenditure and dividend requirements. As indicated previously, due to the seasonal nature of our business, it is typical that cash reserves are generated in the first quarter of the year and are then drawn down during periods such as the second quarter when harvesting conditions are not ideal. This remains unchanged from the prior year.

The Company expects to pay quarterly dividends to the extent determined prudent by the Company's Board of Directors. Acadian assesses the nature and timing of discretionary payments in an effort to mitigate any impact on the financial condition or results of operations of Acadian.

Management will assess financing alternatives, which may include the issuance of additional shares and debt, when funding requirements such as potential acquisitions and debt maturities present themselves.

Capital Resources

Borrowings

Acadian has U.S. dollar denominated credit facilities with Metropolitan Life Insurance Company, which will mature on October 1, 2020. These credit facilities include a revolving credit facility of up to U.S. \$10.0 million (the "Revolving Facility") for general corporate purposes and a term credit facility of U.S. \$72.5 million (the "Term Facility"). The Term Facility bears interest at a fixed rate of 3.01%. The Revolving Facility bears interest at floating rates based on 90 day LIBOR plus applicable margin. Floating interest rates give rise to interest rate risk as earnings and cash flows may be impacted by fluctuations in interest rate

As at December 31, 2018, Acadian had borrowings of U.S. \$72.5 million under the Term Facility and the Revolving Facility was undrawn.

As collateral for these facilities, Acadian has granted the lenders a security interest over all of its assets. The facilities are subject to customary terms and conditions for borrowers of this nature, including limits on incurring additional indebtedness, granting liens or selling assets without the consent of the lenders. The credit facilities are subject to the maintenance of a maximum ratio of loan to appraised value and Acadian is in compliance as of December 31, 2018. In addition, U.S. \$1.6 million of the Revolving Facility is reserved to support the minimum cash balance requirement of the Term Facility.

Stand-by Equity Commitment

In September 2017, Acadian extended its stand-by equity commitment with Brookfield in an aggregate amount of U.S. \$50 million for an additional two years to July 2019. The equity commitment is structured so that Acadian may call on the equity commitment in exchange for the issuance of a number of common shares that corresponds to the amount of the equity commitment called, divided by the volume-weighted average of the trading price for Acadian's common shares on the Toronto Stock Exchange for a period of up to twenty trading days immediately preceding the date of the call, as approved by the Toronto Stock Exchange. All issuances of shares pursuant to the equity commitment will be subject to meeting Toronto Stock Exchange and other applicable regulatory requirements (if any).

As at December 31, 2018, no amounts have been drawn on the equity commitment.

Outstanding Shares

The Company is authorized to issue an unlimited number of shares of the same class with equal rights and privileges.

Shareholders are entitled to receive dividends as and when declared by the Company's Board of Directors and are entitled to one vote per share on all matters to be voted on by shareholders at each meeting of shareholders. As of March 2, 2017, Acadian implemented a normal course issuer bid ("NCIB") that permits the Company to acquire a block of shares if they become available. During the year ended December 31, 2018, the Company repurchased 42,800 common shares under the NCIB at an average price of \$14.86 per share for total consideration of \$0.6 million.

As at December 31, 2018, Acadian had 16,688,416 common shares outstanding and 16,728,823 weighted average common shares outstanding.

As at December 31, 2018, affiliates of Brookfield Asset Management Inc. (collectively "Brookfield") owned 7,513,262, approximately 45%, of the outstanding common shares of Acadian.

MARKET OUTLOOK

The following contains forward-looking information about Acadian Timber Corp.'s market outlook for the remainder of 2019. Reference should be made to the section entitled "Cautionary Statement Regarding Forward-Looking Information and Statements" on page 29 for further details. For a description of material factors that could cause actual results to differ materially from the forward-looking statements in the following, please see the Risk Factors section starting on page 22 of this Annual Report and in our Annual Information Form available on our website at www.acadiantimber.com or www.sedar.com.

Acadian's key markets include softwood sawtimber, hardwood sawtimber and hardwood pulpwood. Northeast North American softwood dimension sawmills represent over one third of Acadian's end-use market and are the primary market for our softwood sawtimber. Our mixed softwood and hardwood resource, combined with diversified end use markets, underpin Acadian's 'best in class' long-term performance. Well-balanced regional supply demand fundamentals continue to support attractive stable log pricing across all key markets.

The case for continued steady recovery in U.S. housing starts over the medium-term remains highly compelling. Demographics support continued solid growth in household formation, home inventories are extremely low, and on average U.S. housing stock is beyond its prime. However, tight construction labour markets and restrictive building regulations have combined with near-term concerns of rising interest rates and fallout from U.S. international trade policy to drive what most forecasters believe will be a short lived slowdown in construction activity.

Recent consensus forecasts anticipate average year-over-year growth in U.S. housing starts for 2019 and 2020 of about 1% and 3%, respectively. Importantly, most forecasters expect the proportion of single family starts, the largest lumber consuming segment of U.S. housing starts, to improve modestly through 2019 and 2020. Additionally, home repair and remodeling, the single largest driver of North American lumber consumption, is also projected to grow modestly over the next two years. North American sawtimber demand is therefore expected to post modest year-over-year growth even under more conservative forecasts.

Average Q4 2018 quarterly benchmark Eastern Spruce-Pine-Fir and Southern Yellow Pine lumber prices declined 30% and 11%, respectively, from the prior quarter. The continued slide in pricing from the prior quarter was driven by weaker than expected home sales and building activity through the quarter. Despite the robust U.S. economy, buyer apprehension remains high due to risk of Federal Reserve interest rate increases and the potential for slowing global economic growth. Forecasters anticipate that extensive announced market downtime which has been extended into the first quarter of 2019, principally in the high log cost region of the interior of British Columbia, coupled with ongoing steady demand growth, will support continued strong lumber pricing through 2019, albeit below the levels achieved in 2018. Considering capacity and log supply constraints exhibited in Western Canada during late 2018 and early 2019, we anticipate continued attractive market dynamics to support stable softwood sawtimber pricing in Acadian's regional markets.

Given the current state of U.S. trade relations there is no expectation of any meaningful discussions toward a softwood lumber agreement with Canada during 2019. Further, we anticipate no material change in 2019 to the current duty rates for Canadian lumber producers. Average consensus forecast lumber prices for 2019 would indicate that a significant proportion of those duties will continue to be passed on to U.S. consumers. We remain steadfast in our view that an eventual negotiated settlement will include an exemption for all Canadian Maritime producers including those in New Brunswick.

Hardwood sawtimber markets, typically oriented to millwork and higher value specialty markets, remain well balanced with a continued positive outlook for the foreseeable future. While there has been modest price erosion in the latest quarter, the outlook for global pulp markets remains positive, particularly in the containerboard and tissue segments. Hardwood pulpwood demand in Acadian's operating region remains stable, with well balanced supply conditions continuing to support historically strong pricing. Softwood pulpwood markets, Acadian's smallest product segment by volume and margin, have seen some modest recovery and the recently announced re-start of a pulp mill in Maine during 2019 is expected to be a catalyst for further recovery in softwood pulpwood demand and pricing through the second half of 2019. In New Brunswick, biomass markets continue to be supported by export demand which is expected to remain strong throughout 2019. While the biomass market in Maine remains weak, efforts to tap into biomass export markets continue to progress.

ANALYSIS OF FOURTH QUARTER RESULTS

Summary of Fourth Quarter Results

The table below summarizes operating and financial data for Acadian:

| <i>Three Months Ended December 31</i> <i>(CAD thousands, except where indicated)</i> | | | |
|---|------------------|-----------|-----------|
| | 2018 | 2017 | 2016 |
| Total | | | |
| Sales volume (000s m ³) | 323.7 | 297.6 | 351.2 |
| Net sales ¹ | \$ 24,167 | \$ 25,805 | \$ 27,267 |
| Operating earnings | 4,521 | 5,450 | 6,753 |
| Net income | 16,441 | 12,348 | 3,121 |
| Adjusted EBITDA ² | 4,631 | 6,005 | 7,049 |
| Adjusted EBITDA margin ^{1,2} | 19% | 23% | 26% |
| Free Cash Flow ² | \$ 3,525 | \$ 4,756 | \$ 6,276 |
| Dividends declared | 4,715 | 4,601 | 4,183 |
| Payout ratio ² | 134% | 97% | 67% |

1. Certain prior year amounts have been reclassified to conform to the current year presentation as a result of the adoption of IFRS 15, Revenue from Contracts with Customers, on January 1, 2018

2. Non-IFRS Measure. See "Non-IFRS Measures" on page 5 of this Annual Report..

For the three months ended December 31, 2018 (the "fourth quarter"), Acadian generated net sales of \$24.2 million compared with net sales of \$25.8 million during the prior year period. The year-over-year change reflects a 2% increase in log sales volumes, which benefited from strong demand partially offset by the impact of an inventory management program for softwood sawlogs implemented with one of the operation's major customers in the fourth quarter of 2018 that was not in place in the prior year. In addition, net sales benefited from strong biomass export markets; however these positive effects were more than offset by lower timber services and other sales, due to timing of harvest activity.

Weighted average log selling prices increased 2% driven by an 8% increase in softwood sawlog pricing, due to strong market dynamics, which was partially offset by higher relative sales of lower-valued softwood pulpwood. Variable log costs per m³ increased 3% during the fourth quarter of 2018 compared to the prior year period largely due to higher fuel costs.

Adjusted EBITDA and the Adjusted EBITDA margin for the fourth quarter were \$4.6 million and 19%, respectively, compared to \$6.0 million and 23%, respectively, during the prior year period primarily due to the above noted decrease in net sales as well as lower gains from HBU land sales in Maine.

Net income for the fourth quarter totaled \$16.4 million compared to \$12.3 million for the same period in 2017, primarily due to a favourable fair value revaluation of timber assets which was partially offset by a higher unrealized foreign exchange loss on long term debt.

The following tables provide a reconciliation of net income, in accordance with IFRS, to Adjusted EBITDA and Free Cash Flow during each respective period:

| <i>Three Months Ended December 31</i> <i>(CAD thousands, except where indicated)</i> | | | | | | | | |
|---|----|----------|----|---------|------|---------|------|--|
| | | | | | 2018 | 2017 | 2016 | |
| Net income | \$ | 16,441 | \$ | 12,348 | \$ | 3,121 | | |
| Add / (deduct): | | | | | | | | |
| Interest expense, net | | 1,004 | | 706 | | 756 | | |
| Current income tax expense | | 490 | | 565 | | 53 | | |
| Deferred income tax expense / (recovery) | | 7,711 | | (140) | | (2,230) | | |
| Depreciation and amortization | | 73 | | 80 | | 131 | | |
| Fair value adjustments and other | | (26,206) | | (8,307) | | 2,941 | | |
| Unrealized exchange loss on long term debt | | 5,118 | | 753 | | 2,277 | | |
| Adjusted EBITDA ¹ | \$ | 4,631 | \$ | 6,005 | \$ | 7,049 | | |
| Add / (deduct): | | | | | | | | |
| Interest paid on debt, net | | (687) | | (681) | | (729) | | |
| Additions to timber, land, roads and other fixed assets | | (34) | | (35) | | (4) | | |
| Gain on sale of timberlands | | (56) | | (475) | | (165) | | |
| Proceeds from sale of timberlands | | 117 | | 507 | | 178 | | |
| Proceeds from sale of land, roads and other fixed assets | | 25 | | — | | — | | |
| Loss on disposal of land, roads and other fixed assets | | 19 | | — | | — | | |
| Current income tax expense | | (490) | | (565) | | (53) | | |
| Free Cash Flow ¹ | \$ | 3,525 | \$ | 4,756 | \$ | 6,276 | | |
| Dividends declared | \$ | 4,715 | \$ | 4,601 | \$ | 4,183 | | |
| Payout ratio ¹ | | 134% | | 97% | | 67% | | |

¹ Non-IFRS Measure. See "Non-IFRS Measures" on page 5 of this Annual Report.

Segmented Results of Operations

The table below summarizes operating and financial results for New Brunswick Timberlands, Maine Timberlands and Corporate:

| <i>CAD thousands</i> | <i>Three Months Ended December 31, 2018</i> | | | | <i>Three Months Ended December 31, 2017</i> | | | |
|---------------------------------------|---|----------------------|-----------|--------------|---|----------------------|-----------|--------------|
| | NB Timberlands | Maine Timberlands | Corporate | Consolidated | NB Timberlands | Maine Timberlands | Corporate | Consolidated |
| Sales volume (000s m ³) | 253.0 | 70.7 | — | 323.7 | 195.6 | 102.0 | — | 297.6 |
| Net sales ¹ | \$ 18,607 | \$ 5,560 | \$ — | \$ 24,167 | \$ 18,303 | \$ 7,502 | \$ — | \$ 25,805 |
| Adjusted EBITDA ² | \$ 4,057 | \$ 892 | \$ (318) | \$ 4,631 | \$ 4,463 | \$ 2,135 | \$ (593) | \$ 6,005 |
| Adjusted EBITDA margin ^{1,2} | 22% | 16% | n/a | 19% | 24% | 28% | n/a | 23% |

¹ Certain prior year amounts have been reclassified to conform to the current year presentation as a result of the adoption of IFRS 15, Revenue from Contracts with Customers, on January 1, 2018

² Non-IFRS Measure. See "Non-IFRS Measures" on page 5 of this Annual Report.

NB Timberlands

The table below summarizes operating and financial results for New Brunswick Timberlands:

| | Three Months Ended December 31, 2018 | | | | Three Months Ended December 31, 2017 | | | |
|--|--------------------------------------|---------------------------------|--------------|---------------------|--------------------------------------|---------------------------------|--------------|-------------------------------------|
| | Harvest (000s m ³) | Sales (000s m ³) | Sales Mix | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Sales Mix | Results (\$000s m ³) |
| Softwood | 110.7 | 94.2 | 37% | \$ 5,242 | 103.2 | 97.1 | 50% | \$ 5,371 |
| Hardwood | 103.1 | 102.4 | 41% | 7,881 | 68.8 | 66.9 | 34% | 5,111 |
| Biomass | 56.4 | 56.4 | 22% | 1,743 | 31.6 | 31.6 | 16% | 549 |
| Freehold net sales | 270.2 | 253.0 | 100% | 14,866 | 203.6 | 195.6 | 100% | 11,031 |
| Timber services and other sales ¹ | | | | 3,741 | | | | 7,272 |
| Net sales ¹ | | | | \$ 18,607 | | | | \$ 18,303 |
| Adjusted EBITDA ² | | | | \$ 4,057 | | | | \$ 4,463 |
| Adjusted EBITDA margin ^{1,2} | | | | 22% | | | | 24% |

1. Certain prior year amounts have been reclassified to conform to the current year presentation as a result of the adoption of IFRS 15, Revenue from Contracts with Customers, on January 1, 2018.

2. Non-IFRS Measure. See "Non-IFRS Measures" on page 5 of this Annual Report.

Net sales for our New Brunswick Timberlands totalled \$18.6 million compared to \$18.3 million during the prior year period as log sales volumes increased 20% compared to the prior year period. This increase was driven by timing of harvest activities as New Brunswick benefited from favourable harvest and market conditions, particularly for softwood and hardwood pulpwood during the quarter. However, softwood sales were impacted by an inventory management program with one of the operation's customers that has been in place from time-to-time historically but was not in place during the fourth quarter of 2017. In addition, timber services and other sales were impacted by timing of harvest activity which we expect will recover in the first part of 2019.

The weighted average log selling price during the fourth quarter was \$66.73 per m³, or 4% higher than the prior year period of \$63.92 per m³. Demand for softwood sawlogs and hardwood pulpwood in New Brunswick remained strong with prices increasing 7% and 3%, respectively, however these benefits were partially offset by higher relative sales volumes of lower-valued softwood pulpwood. Pricing for this product was, however, favourable compared to the prior year period.

Costs for the fourth quarter were \$14.5 million, compared to \$13.8 million during the same period in 2017, due to higher harvest volumes and a 9% increase in variable log harvest costs per m³, attributable to longer average haul distances and higher fuel costs, which was partially offset by timing of timber services.

Continued strength in biomass export markets resulted in a 151% increase in the gross margin earned compared to the prior year period of 2017, driven by meaningful increases in both sales prices and volumes.

Adjusted EBITDA for the quarter was \$4.1 million, compared to \$4.5 million in the prior year period, primarily due to higher variable log harvest costs per m³ and lower timber services and other sales. As a result, the Adjusted EBITDA margin for the quarter decreased to 22% from 24% in the prior year period.

During the fourth quarter of 2018, our New Brunswick operations experienced one lost time incident among employees and one lost time incident among contractors.

Maine Timberlands

The table below summarizes operating and financial results for Maine Timberlands:

| | Three Months Ended December 31, 2018 | | | | Three Months Ended December 31, 2017 | | | |
|-------------------------------------|--------------------------------------|---------------------------------|--------------|---------------------|--------------------------------------|---------------------------------|--------------|---------------------|
| | Harvest (000s m ³) | Sales (000s m ³) | Sales Mix | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Sales Mix | Results (\$000s) |
| Softwood | 46.4 | 46.0 | 65% | \$ 3,571 | 47.0 | 46.8 | 46% | \$ 3,752 |
| Hardwood | 19.9 | 22.3 | 32% | 1,831 | 44.5 | 49.7 | 49% | 3,620 |
| Biomass | 2.4 | 2.4 | 3% | 4 | 5.5 | 5.5 | 5% | 9 |
| Freehold net sales | 68.7 | 70.7 | 100% | 5,406 | 97.0 | 102.0 | 100% | 7,381 |
| Other sales | | | | 154 | | | | 121 |
| Net sales | | | | \$ 5,560 | | | | \$ 7,502 |
| Adjusted EBITDA ¹ | | | | \$ 892 | | | | \$ 2,135 |
| Adjusted EBITDA margin ¹ | | | | 16% | | | | 28% |

¹ Non-IFRS Measure. See "Non-IFRS Measures" on page 5 of this Annual Report.

Net sales totaled \$5.6 million compared to \$7.5 million during the prior year period due to a 29% decrease in log sales volumes. While harvest and market conditions continued to be favourable during the quarter, harvest activities for hardwood were adjusted to reflect our commitment to manage Maine Timberlands' annual harvest volumes to sustainable levels.

The weighted average log selling price in Canadian dollar terms was \$79.02 per m³, compared to \$76.48 per m³ in the same period of 2017. In U.S. dollar terms, the weighted average log selling price was \$59.80 per m³, a decrease of 1% year-over-year, which reflects softwood sawlog pricing increasing by 7% and hardwood pulpwood pricing increasing by 6%, which was more than offset by higher relative sales volumes of lower-value softwood pulpwood. Pricing for this product was, however, favourable compared to the prior year period.

Costs for the fourth quarter were \$4.7 million compared to \$5.8 million during the same period in 2017 due to the decrease in sales volumes while variable log harvest costs per m³ were in-line with the prior year as higher fuel costs were offset by changes in the sales mix.

Adjusted EBITDA for the quarter was \$0.9 million, compared to \$2.1 million in the prior year period, due to lower log sales volumes and decreased HBU land sales activity, while the Adjusted EBITDA margin decreased to 16% from 28% in the prior year period primarily due to the decreased land sales activity.

During the fourth quarter of 2018, there were no recordable safety incidents at our Maine Timberlands among employees and contractors.

SUPPLEMENTAL INFORMATION

Selected Consolidated Quarterly Information

The tables below set forth selected consolidated quarterly information for the last eight quarters. See “Additional Quarterly Information” section for the segmented quarterly results.

| | 2018 | | | | 2017 | | | |
|--|------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| (CAD thousands, except per share data and where indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 |
| Sales volume (000s m ³) | 323.7 | 332.0 | 231.6 | 419.7 | 297.6 | 381.0 | 217.4 | 356.0 |
| Net sales ¹ | \$ 24,167 | \$ 26,634 | \$ 16,099 | \$ 32,948 | \$ 25,805 | \$ 27,238 | \$ 14,329 | \$ 28,012 |
| Adjusted EBITDA ² | 4,631 | 6,059 | 2,582 | 8,870 | 6,005 | 6,687 | 2,622 | 8,030 |
| Free Cash Flow ² | 3,525 | 5,133 | 1,997 | 7,258 | 4,756 | 5,302 | 2,034 | 7,388 |
| Net income | 16,441 | 5,946 | 1,888 | 1,986 | 12,348 | 9,702 | 4,011 | 4,758 |
| Per share – basic and diluted | \$ 0.98 | \$ 0.36 | \$ 0.11 | \$ 0.12 | \$ 0.74 | \$ 0.58 | \$ 0.24 | \$ 0.28 |

1. Certain prior year amounts have been reclassified to conform to the current year presentation as a result of the adoption of IFRS 15, Revenue from Contracts with Customers, on January 1, 2018.

2. Non-IFRS Measure. See “Non-IFRS Measures” on page 5 of this Annual Report.

Additional Quarterly Information

The tables below set forth additional quarterly information for the last eight quarters by reportable segment:

NB Timberlands

| | 2018 Q4 | | | 2018 Q3 | | | 2018 Q2 | | | 2018 Q1 | | |
|-------------------------------------|-----------------------------------|---------------------------------|---------------------|-----------------------------------|---------------------------------|---------------------|-----------------------------------|---------------------------------|---------------------|-----------------------------------|---------------------------------|---------------------|
| | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) |
| Softwood | 110.7 | 94.2 | \$ 5,242 | 99.5 | 98.4 | \$ 5,417 | 47.2 | 53.3 | \$ 2,930 | 158.6 | 157.4 | \$ 8,885 |
| Hardwood | 103.1 | 102.4 | 7,881 | 105.0 | 96.8 | 7,063 | 68.2 | 81.9 | 6,467 | 93.0 | 83.0 | 6,566 |
| Biomass | 56.4 | 56.4 | 1,743 | 58.3 | 58.3 | 1,848 | 51.1 | 51.1 | 1,503 | 52.9 | 52.9 | 1,451 |
| Freehold net sales | 270.2 | 253.0 | 14,866 | 262.8 | 253.5 | 14,328 | 166.5 | 186.3 | 10,900 | 304.5 | 293.3 | 16,902 |
| Timber services and other sales | | | 3,741 | | | 5,792 | | | 2,017 | | | 6,218 |
| Net sales | | | \$ 18,607 | | | \$ 20,120 | | | \$ 12,917 | | | \$ 23,120 |
| Adjusted EBITDA ¹ | | | \$ 4,057 | | | \$ 4,495 | | | \$ 2,160 | | | \$ 5,857 |
| Adjusted EBITDA margin ¹ | | | 22% | | | 22% | | | 17% | | | 25% |

| | 2017 Q4 | | | 2017 Q3 | | | 2017 Q2 | | | 2017 Q1 | | |
|--|-----------------------------------|---------------------------------|---------------------|-----------------------------------|---------------------------------|---------------------|-----------------------------------|---------------------------------|---------------------|-----------------------------------|---------------------------------|---------------------|
| | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) |
| Softwood | 103.2 | 97.1 | \$ 5,371 | 113.0 | 115.2 | \$ 6,265 | 27.8 | 39.4 | \$ 2,038 | 135.3 | 126.5 | \$ 7,258 |
| Hardwood | 68.8 | 66.9 | 5,111 | 99.5 | 103.2 | 7,396 | 62.0 | 92.1 | 7,186 | 115.3 | 94.7 | 7,602 |
| Biomass | 31.6 | 31.6 | 549 | 70.2 | 70.2 | 863 | 39.3 | 39.3 | 783 | 45.3 | 45.3 | 965 |
| Freehold net sales | 203.6 | 195.6 | 11,031 | 282.7 | 288.6 | 14,524 | 129.1 | 170.8 | 10,007 | 295.9 | 266.5 | 15,825 |
| Timber services and other sales ² | | | 7,272 | | | 6,100 | | | 1,476 | | | 5,428 |
| Net sales ² | | | \$ 18,303 | | | \$ 20,624 | | | \$ 11,483 | | | \$ 21,253 |
| Adjusted EBITDA ¹ | | | \$ 4,463 | | | \$ 5,454 | | | \$ 2,028 | | | \$ 6,128 |
| Adjusted EBITDA margin ^{1,2} | | | 24% | | | 26% | | | 18% | | | 29% |

1. Non-IFRS Measure. See "Non-IFRS Measures" on page 5 of this Annual Report.

2. Certain prior year amounts have been reclassified to conform to the current year presentation as a result of the adoption of IFRS 15, Revenue from Contracts with Customers, on January 1, 2018

Maine Timberlands

| | 2018 Q4 | | | 2018 Q3 | | | 2018 Q2 | | | 2018 Q1 | | |
|-------------------------------------|-----------------------------------|---------------------------------|---------------------|-----------------------------------|---------------------------------|---------------------|-----------------------------------|---------------------------------|---------------------|-----------------------------------|---------------------------------|---------------------|
| | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) |
| Softwood | 46.4 | 46.0 | \$ 3,571 | 50.0 | 50.6 | \$ 4,468 | 25.4 | 25.3 | \$ 1,914 | 91.6 | 91.2 | \$ 7,321 |
| Hardwood | 19.9 | 22.3 | 1,831 | 24.7 | 23.2 | 1,859 | 9.5 | 13.2 | 1,156 | 33.9 | 30.7 | 2,254 |
| Biomass | 2.4 | 2.4 | 4 | 4.7 | 4.7 | 7 | 6.8 | 6.8 | 11 | 4.5 | 4.5 | 7 |
| Freehold net sales | 68.7 | 70.7 | 5,406 | 79.4 | 78.5 | 6,334 | 41.7 | 45.3 | 3,081 | 130.0 | 126.4 | 9,582 |
| Other sales | | | 154 | | | 180 | | | 101 | | | 246 |
| Net sales | | | \$ 5,560 | | | \$ 6,514 | | | \$ 3,182 | | | \$ 9,828 |
| Adjusted EBITDA ¹ | | | \$ 892 | | | \$ 1,914 | | | \$ 569 | | | \$ 3,464 |
| Adjusted EBITDA margin ¹ | | | 16% | | | 29% | | | 18% | | | 35% |

| | 2017 Q4 | | | 2017 Q3 | | | 2017 Q2 | | | 2017 Q1 | | |
|-------------------------------------|-----------------------------------|---------------------------------|---------------------|-----------------------------------|---------------------------------|---------------------|-----------------------------------|---------------------------------|---------------------|-----------------------------------|---------------------------------|---------------------|
| | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) | Harvest (000s m ³) | Sales (000s m ³) | Results (\$000s) |
| Softwood | 47.0 | 46.8 | \$ 3,752 | 35.0 | 34.9 | \$ 2,592 | 16.6 | 16.5 | \$ 1,155 | 62.8 | 62.6 | \$ 4,751 |
| Hardwood | 44.5 | 49.7 | 3,620 | 56.8 | 50.2 | 3,799 | 13.8 | 19.5 | 1,544 | 29.4 | 25.7 | 1,892 |
| Biomass | 5.5 | 5.5 | 9 | 7.3 | 7.3 | 11 | 10.6 | 10.6 | 16 | 1.2 | 1.2 | 2 |
| Freehold net sales | 97.0 | 102.0 | 7,381 | 99.1 | 92.4 | 6,402 | 41.0 | 46.6 | 2,715 | 93.4 | 89.5 | 6,645 |
| Other sales | | | 121 | | | 212 | | | 131 | | | 114 |
| Net sales | | | \$ 7,502 | | | \$ 6,614 | | | \$ 2,846 | | | \$ 6,759 |
| Adjusted EBITDA ¹ | | | \$ 2,135 | | | \$ 1,551 | | | \$ 909 | | | \$ 2,156 |
| Adjusted EBITDA margin ¹ | | | 28% | | | 23% | | | 32% | | | 32% |

Corporate

| | 2018 Q4 | 2018 Q3 | 2018 Q2 | 2018 Q1 |
|------------------------------|---------------------|---------------------|---------------------|---------------------|
| | Results (\$000s) | Results (\$000s) | Results (\$000s) | Results (\$000s) |
| Net sales | \$ — | \$ — | \$ — | \$ — |
| Adjusted EBITDA ¹ | \$ (318) | \$ (350) | \$ (147) | \$ (451) |

| | 2017 Q4 | 2017 Q3 | 2017 Q2 | 2017 Q1 |
|------------------------------|---------------------|---------------------|---------------------|---------------------|
| | Results (\$000s) | Results (\$000s) | Results (\$000s) | Results (\$000s) |
| Net sales | \$ — | \$ — | \$ — | \$ — |
| Adjusted EBITDA ¹ | \$ (593) | \$ (318) | \$ (315) | \$ (254) |

1. Non-IFRS Measure. See "Non-IFRS Measures" on page 5 of this Annual Report.

Critical Accounting Policies and Estimates

The preparation of financial statements in accordance with IFRS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expense during the reported period. The critical estimates and judgements applied in preparing Acadian's financial statements affect the assessment of net recoverable amounts, net realizable values and fair values, depreciation rates and useful lives, determination of functional currency and the selection of accounting policies.

The critical estimates and judgements made in the preparation of Acadian's financial statements include, among other things, future prices and margins, future sales volumes, future harvest rates and sustainable yields, and discount rates utilized in the valuation of Acadian's timber, roads and land as discussed in Notes 4 and 5 to the consolidated financial statements. In making estimates and judgements, management relies on external information and observable conditions where possible, supplemented by internal analysis as required. These estimates and judgements have been applied in a manner consistent with prior periods and there are no known trends, commitments, events or uncertainties that we believe will materially affect the methodology or assumptions utilized in making these estimates and judgements in these consolidated financial statements. Actual results could differ from those estimates. For further reference on critical accounting policies, see our significant accounting policies contained in Note 2 to the consolidated financial statements.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Related Party Transactions

In the normal course of operations, the Company enters into various transactions on market terms with related parties which have been measured at exchange value and recognized in the consolidated financial statements. The Company has one significant related party, Brookfield Asset Management Inc., and its affiliates (collectively "Brookfield"). As at December 31, 2018, Brookfield owned 7,513,262 common shares, representing approximately 45% of the outstanding shares of the Company.

A summary of the significant related party transactions is provided below.

- a) Upon inception, Acadian entered into an agreement with Brookfield whereby Brookfield will provide a number of administrative and advisory services to Acadian. Total fees for services provided during the year ended December 31, 2018 totaled \$3.0 million (2017 – \$2.9 million), of which \$0.5 million (2017 - \$0.5 million) remain outstanding.
- b) On January 1, 2017, Acadian acquired a 100% equity interest in Katahdin Timberlands LLC ("KTL"), a related company owned by Brookfield, that leased and held parcels of land complementary to Acadian's Maine Timberlands for \$1,276 thousand (U.S. \$954 thousand). The parcels of land acquired were historically managed by Maine Timberlands on behalf of Brookfield. The acquisition represented an opportunity for Acadian to integrate the acquired parcels into its existing operations and increase income from HBU sales.

Further to the related party transactions noted above, the total net receivables due from related parties as at December 31, 2018 is \$42 thousand (2017 - \$49 thousand) and net payable due to related parties is \$446 thousand (2017 - \$500 thousand). Acadian also has a U.S. \$50 million stand-by equity commitment with Brookfield. In September 2017, Brookfield agreed to extend the stand-by equity commitment for an additional two years to July 2019.

Contractual Obligations

The Company has no material capital or operating lease obligations, however, it has two significant contractual obligations related to the supply of fibre to Twin Rivers Paper Company (“Twin Rivers”) for periods up to 20 years and the provision of management services under a Crown License Agreement at the direction of Twin Rivers.

The table below summarizes the Company’s debt obligations as at December 31, 2018.

| (CAD thousands) | Payments Due by Period | | | | | |
|--|------------------------|-----------|---------------------------|--------------------------|--------------------------|-----------------------|
| | Total Available | Total | Less Than One Year (2019) | 1 to 3 Years (2020-2022) | 3 to 5 Years (2023-2025) | After 5 Years (>2025) |
| Debt | | | | | | |
| Term loan ¹ | \$ — | \$ 98,897 | \$ — | \$ 98,897 | \$ — | \$ — |
| Revolving credit facility ² | 13,641 | — | — | — | — | — |
| | \$ 13,641 | \$ 98,897 | \$ — | \$ 98,897 | \$ — | \$ — |
| Interest payments ³ | | \$ 5,210 | \$ 2,977 | \$ 2,233 | \$ — | \$ — |

¹ Represents principal of a U.S. dollar denominated term loan with a U.S. to Canadian dollar conversion rate of 1.3641, excluding the unamortized deferred financing costs and IFRS 9 adjustments

² Represents credit reserved to support the minimum cash balance requirement of the U.S. dollar denominated revolving credit facility with a U.S. to Canadian conversion rate of 1.3641

³ Interest payments are determined assuming a fixed interest rate at 3.01% with a U.S. to Canadian dollar conversion rate of 1.3641

RISK FACTORS

The following information is a summary of certain risk factors and the potential impact these factors could have on the business, assets, financial condition, results of operations, cash flows, and liquidity of Acadian, as well as on the ability of Acadian to pay dividends on its common shares. Additional risks and uncertainties not presently known to Acadian, or that Acadian currently deems immaterial, may also impair the operations of Acadian.

Risks Related to the Business and Industry

Dependence on Twin Rivers

Twin Rivers owns a softwood pulp mill in Edmundston, NB, a paper mill in Madawaska, NB, and a softwood lumber mill in Plaster Rock, NB. Approximately 10% of Acadian’s total sales for the year ended December 31, 2018 (11% for the year ended December 31, 2017) were derived from lumber mills and pulp and paper mills owned or managed by Twin Rivers. Under the Fibre Supply Agreement, Twin Rivers is permitted to permanently reduce its purchases by any amount, subject to certain notice periods and also has the right to temporarily reduce the volume of fibre that it purchases as a result of market factors or the sale or closure (whether temporary or permanent) of any of its owned or managed mills, while retaining the right to increase such volumes in the future up to the committed level. These rights may restrict Acadian’s ability to find replacement customers given the uncertainty of ongoing supply to which such replacement customers would be subject. In addition, Crown licenses have been granted to Twin Rivers as the owner/operator of its mills. If Twin Rivers sells or closes these mills in the future, the Crown licenses would likely be required to be transferred to the purchaser or revert to the Crown, as the case may be, resulting in Twin Rivers potentially losing management over the NB Crown Lands subject to these licenses. Such events could potentially eliminate the fees earned by Acadian in providing services relating to the NB Crown Lands, and thus would result in a reduction of Free Cash Flow and could result in the impairment of intangible assets.

Dependence on the Lumber and Pulp and Paper Industries

Acadian’s financial performance depends on the state of the lumber and pulp and paper industries. Depressed commodity prices of lumber, pulp or paper may cause Twin Rivers and/or other mill operators to temporarily or permanently shut down their mills if their product prices fall to a level where mill operation would be uneconomic. Moreover, these operators may be required to temporarily suspend operations at one or more of their mills to bring production in line with market demand or in response to the market irregularities. Any of these circumstances could significantly reduce the amount of timber that such operators purchase from Acadian.

Trade Restriction

A portion of the products manufactured in Canada using timber from our New Brunswick and Maine operations are exported to the United States for sale. Our financial results are impacted by continued Canadian domestic sawmill (“customer”) access to the export markets and tariffs and other trade barriers that restrict or prevent access represent a continuing risk to us. Since 2006, Canadian softwood lumber exports to the United States have been subjected to export duties that were imposed under the Softwood Lumber Agreement between Canada and the United States (the “SLA”). However, Acadian customers were not adversely impacted by the 2006 SLA, as export measures did not apply on shipments of softwood lumber originating in the Atlantic provinces or the Quebec border mills provided the shipment was covered by a Certificate of Origin. On October 12, 2015, the 2006 SLA expired. The SLA provided a standstill period of one year following the expiry of the SLA during which no trade actions could be imposed for the importation of softwood lumber from Canada to the US. In December 2016, the United States Department of Commerce announced its decision to initiate countervailing and anti-dumping investigations into imports of certain Canadian softwood lumber products. At the end of 2017, the U.S. Department of Commerce announced final countervailing duties and antidumping rates for most Canadian producers. In response, Canada launched initiatives under NAFTA and with the WTO to review the new U.S. duties on softwood lumber imports. As U.S./Canada NAFTA negotiations continue with little visibility on any negotiated softwood dispute resolution, a risk remains to Acadian. However, strength in lumber markets, combined with supply side factors are broadly expected to continue to support a pass through of duties to the market in 2019.

Dependence on the Housing, Construction, Repair and Remodeling Market

The demand for logs and wood products is primarily affected by the level of new residential construction activity and, to a lesser extent, repair and remodeling activity and other industrial uses, which are subject to fluctuations due to changes in general economic conditions. Decreases in the level of residential construction activity generally reduce demand for logs and wood products, resulting in lower revenues, profits and cash flows for lumber mills who are important customers to Acadian.

Timber and Wood Market, Price Volatility and Other General Risk Factors relating to Timberlands

The financial performance of Acadian is dependent on the selling prices of its products. The markets for timber are cyclical and are influenced by a variety of factors beyond Acadian’s control. For example, the market prices for timber can be affected by changes in regional and global demand as well as supply and economic conditions.

In addition to impacting Acadian’s sales, cash flows and earnings, weakness in the market prices of its timber products may also have an effect on Acadian’s ability to attract additional capital, its cost of that capital, and the value of its timberland assets.

Cyclical

Acadian depends on the state of the lumber and pulp and paper industries. Demand for products from the lumber and pulp and paper industries is correlated with global economic conditions. In periods of economic weakness, reduced spending by consumers and businesses results in decreased demand for such products, resulting in lower product prices and possibly manufacturing downtime. This, in turn, may result in lower net sales, profits and cash flows for Acadian since lumber mills and pulp and paper mills are important customers to Acadian.

Lack of Control Over Government Set Crown Royalty and Management Fees and Allowable Annual Cut

Acadian’s revenue from operations in respect of the NB Crown Lands is generated from the service fees it charges to Twin Rivers. Acadian has little control over these revenues as the Government of New Brunswick dictates the management fees that Twin Rivers receives and therefore indirectly influences the service fees to be charged by Acadian on harvesting from the NB Crown Lands.

There is a risk that Acadian’s overhead expenses incurred to provide services relating to the NB Crown Lands may not be fully recovered through the fees it is permitted to charge.

In addition, the Government of New Brunswick periodically establishes the royalties to be paid for the right to harvest timber on Crown Lands. Royalties are established for each product and species harvested. Charges levied on timber harvested from Crown Lands are based on the amount of timber cut and the royalty then in effect. A reduction in the royalty charged on Crown Lands could make Acadian’s timber harvested from the NB Timberlands and Maine Timberlands less competitive.

Furthermore, increased Allowable Annual Cut (“AAC”) on Crown Lands could have a negative impact on Acadian’s ability to market its timber harvested from the NB Timberlands and the Maine Timberlands. The AAC on Crown Lands for New

Brunswick is determined by the Minister of Natural Resources of New Brunswick and reflects timber conditions, regional and local economic and social interests, and environmental considerations. A significant increase in the AAC in any given year could have an adverse impact on Acadian's operating results.

Fuel and Energy Costs

Acadian relies almost exclusively on land transportation for delivering its timber and is therefore exposed to fluctuations in fuel cost. An increase in fuel cost may result in lower earnings and cash flows. In addition, many of Acadian's customers are high-energy consumers and, as a result, are themselves vulnerable to energy cost increases. If energy costs increase significantly, Acadian's customers may not be able to compete effectively and may have to reduce current operating volumes or close mills.

Limitations on Ability to Harvest

Weather conditions, timber growth cycles, access limitations and regulatory requirements associated with the protection of wildlife and water resources may restrict Acadian's harvesting, as may other factors, including damage by fire, insect infestation, disease, prolonged drought and other natural and man-made disasters. There can be no assurance that Acadian will achieve harvest levels in the future necessary to maintain or increase revenues, earnings and cash flows.

Insect Infestations – Spruce Budworm

Eastern Spruce budworm (*Choristoneura fumiferana*) is an insect that exists at endemic levels in the forest. However, every 30-40 years the insect's population has the potential to reach epidemic levels and cause extensive defoliation of balsam fir and spruce that may lead to tree mortality after several years of occurrence. While management has taken steps to monitor regional trends in spruce budworm activity and is prepared to adjust harvesting to mitigate potential losses of commercial timber, there can be no assurances that future harvest levels of the affected species will be achievable.

Restrictions Imposed by Forestry and Environmental Regulations

While a significant portion of Acadian's timberlands are comprised of freehold timberlands and as such are subject to less regulation than the NB Crown Lands, provincial, state and federal government regulations relating to forestry practices and sale of logs may result in increased costs for Acadian and accordingly, impact its financial results and operations. In addition, forestry and environmental regulations may restrict timber harvesting and may otherwise restrict the ability of Acadian to conduct its business. Although Acadian believes that it is in material compliance with these requirements, there can be no assurance that it will not incur significant costs, civil and criminal penalties and liabilities, including those relating to claims for damages to property or natural resources, resulting from its operations.

Laws, regulations and related judicial decisions and administrative interpretations affecting Acadian's business are subject to change and new laws and regulations that may affect its business are frequently enacted. Some of these laws and regulations could impose significant costs, penalties and liabilities on Acadian for violations or existing conditions whether or not Acadian caused or knew about them. Acadian is subject to laws and regulations which relate to, among other things: the protection of timberlands, health and safety, the protection of endangered species, air and water quality, and timber harvesting practices.

Regions with frequent policy changes add volatility to revenue streams and depress timberland values. Historically, New Brunswick has had relatively stable forestry regulations. Forest regulation in Maine has experienced volatility in the past, but has shown a consistent trend towards stabilization.

In connection with a variety of Acadian's operations, the Company may be required to make regulatory filings. Any of the government agencies could delay the review of or reject any of Acadian's filings which could result in a delay or restriction in harvesting, replanting, thinning, insect control or fire control.

Dependence on and Scarcity of Trained Labour

Acadian relies significantly on a limited number of entities to cut and haul harvested timber, as well as to conduct road building and silviculture activities. If any of these entities were to stop doing business with Acadian, Acadian's operations could be negatively impacted. In addition, there is a limited supply of trained foresters and trained operators/contractors in the New Brunswick and Maine regions which may result in increased costs to Acadian to retain its workforce. The ability of trained contractors to operate across the U.S.-Canada border may also depend upon regional and/or political constraints, which would further limit Acadian's ability to obtain skilled labour if such constraints were to materialize.

Highly Competitive Industry

Timberland companies operate in a highly competitive business environment in which companies compete, to a large degree, on the basis of price and also on the basis of service and ability to provide a steady supply of products over the long term.

In Acadian's markets, there are many suppliers of softwood and hardwood logs. In addition, Acadian may also be subject to increased competition from worldwide suppliers importing forest products, and/or subject to increased competition from a variety of substitute products.

Acadian's competitive position is also influenced by a number of other factors including: the availability, quality, and cost of labour; the cost of energy; the ability to attract and maintain long-term customer relationships; the quality of products and customer service; and foreign currency fluctuations.

Currency Risk

All of the net sales from the Maine Timberlands and a portion of the sales from the NB Timberlands, representing a significant portion of gross revenues earned, are in U.S. dollars. In addition, all expenses incurred in respect of the Maine Timberlands and a nominal amount of the expenses of NB Timberlands are in U.S. dollars and all of Acadian's debt financing and all interest payable thereon is in U.S. dollars. As a result, Acadian's cost competitiveness could be impacted by unfavourable fluctuations in currency exchange rates. In addition, the apparent historical correlation between currency rates and timber prices in regions within close proximity to the Canada/U.S. border may weaken over time thereby undermining any hedge relating to the Maine Timberlands. Acadian's customers are also susceptible to currency value fluctuations which may negatively impact the sawmills and pulp and paper mills to which Acadian sells its fibre, and accordingly the quantity of fibre sales to such customers could decline.

Forest Management

Although management believes it follows best practices with regard to forest sustainability and general forest management, there can be no assurance that the established LRSY of the NB Timberlands and Maine Timberlands and management's forest management planning, including silviculture, will have the intended result of ensuring that Acadian's asset base remains stable or appreciates over time. If management's estimates of merchantable inventory are incorrect or the LRSY is too high, harvesting levels of Acadian's timberlands may result in depletion of Acadian's timber assets.

Geographic Concentration

Acadian's timberlands are concentrated in Maine and New Brunswick. Accordingly, if the level of production from these forests substantially declines or demand in the region were to decline for any reason, including closure of pulp, paper or lumber manufacturing operations in the region, such changes could have a material adverse effect on Acadian's overall harvest levels and its financial results.

Insurance

Acadian's business is subject to risks from fires, drought, tree diseases, severe weather, unforeseen equipment breakdowns, and other events, including events of force majeure, which could result in material damages to Acadian. Insurance for Acadian's standing timber is not available on commercially acceptable terms, but Acadian is insured against all other business risks.

Seasonality

Acadian's operations are subject to seasonal variations and, as a result, Acadian's operating results vary from quarter to quarter. Harvesting activity can be compromised by inaccessibility to some sites during wet seasons resulting in decreased harvest levels. Results of one quarter will not be indicative of results that may be achieved in other quarters or for the full year.

Non-Timber Income

The NB Timberlands and Maine Timberlands have several sources of non-timber income including various land leases for recreational and commercial use as well as a recreational access permit plan. Most of these revenues are not subject to long term agreements and as a result, any decrease in the recreational and commercial activities that lead to those revenues could impact Acadian.

Labour Relations

A portion of Acadian's workforce is unionized and, as a result, Acadian is required to negotiate the wages, benefits and other terms with many of its employees collectively. If Acadian is unable to negotiate acceptable contracts with any of its unions as

existing agreements expire, Acadian could experience a significant disruption of its operations, higher ongoing labour costs and restriction of its ability to maximize the efficiency of its operations, which could have a material adverse effect on Acadian's operations and financial results.

Protection of Threatened or Endangered Species and Waterways

Federal, state and provincial laws and regulations protecting threatened or endangered species, waterways and wetlands or other environmental values may limit or prevent timber harvesting, road building and other activities of Acadian. The size of the area subject to restriction will vary depending on the protected species at issue, the time of year, and other factors, but can range from less than one to several thousand acres. As Acadian gains additional information regarding the presence of threatened or endangered species on its timberlands, or if regulations become more restrictive, the amount of its timberlands subject to harvest restrictions could increase.

Aboriginal Claims

Aboriginal claims could adversely affect Acadian's ability to harvest timber. Canadian courts have recognized that aboriginal people may possess rights at law in respect of land used or occupied by their ancestors where treaties have not been concluded to deal with these rights. In Canada, aboriginal groups have made claims in respect of land governed by Canadian authorities, which could affect a portion of the land covered by Twin Rivers' Crown licenses. Any settlements in respect of these claims could lower the volume of timber managed by Acadian on the NB Crown Lands and could increase the cost to harvest timber on such lands.

Undetected Environmental Liabilities

Acadian may currently own or may acquire properties subject to environmental and other liabilities, such as obligations to clean up or pay for the cleanup of contamination. While timberlands do not generally carry as high of a risk of environmental contamination as industrial properties, the cost of cleanup of contaminated properties could increase Acadian's operating costs.

Ability to Identify and Complete Investment Opportunities

Acadian's growth strategy is to acquire high-quality timberland investments with the objective of achieving appropriate risk-adjusted returns on its invested capital over the long-term. However, there is no certainty that Acadian will be able to find and complete sufficient investment opportunities that meet its investment criteria. Acadian's investment criteria considers, among other things, the financial, operating, governance and strategic merits of a proposed acquisition. Competition for assets is significant and competition from other well-capitalized investors or companies may significantly increase the purchase price or prevent Acadian from completing an acquisition.

Cybersecurity

Acadian relies on information technology to carry out our operational activities, maintain our business records, collect and store sensitive data, including intellectual property, other proprietary and personally identifiable information. A security failure of that technology could impact our ability to operate our businesses effectively, adversely affect our reported financial results, impact our reputation and expose us to potential liability or litigation.

Some systems are internally managed and some are maintained by third-party service providers. We and our service providers employ what we believe are reasonably adequate security measures, but notwithstanding these efforts, our systems could be compromised as a result of a cyber incident, natural disaster, hardware or software corruption, failure or error, telecommunications system failure, service provider error or failure, intentional or unintentional personnel actions or other disruption. If by any cause our systems or information resources were compromised, or if our data were destroyed, misappropriated or inappropriately disclosed we could suffer significant loss or incur significant liability, including: damage to our reputation; loss of customer confidence or goodwill; and significant expenditures of time and money to address and remediate resulting damages to affected individuals or business partners, or to defend ourselves in resulting litigation or other legal proceedings, by affected individuals, business partners or regulators.

Loss of Key Management and Inability to Attract and Retain Key Staff

Acadian's success depends, to a significant extent, upon our ability to attract, retain and develop senior management, operations management and other key personnel. Our financial condition or results of operations could be significantly adversely affected if we were to fail to recruit, retain, and develop such personnel, or if there were to occur any significant increase in the cost of providing such personnel with competitive total compensation and benefits.

Risks Related to the Structure of the Company

Dependence on Brookfield and Brookfield Timberlands Management LP and Potential Conflicts of Interest

Acadian is dependent on Brookfield and Brookfield Timberlands Management LP (“Brookfield LP”) in respect of certain strategic management functions relating to the ongoing operations of Acadian’s timberlands. Brookfield and Brookfield LP, their respective affiliates and agents, employees of Brookfield and Brookfield Timberlands Management GP Inc. (“Brookfield GP”), the general partner of Brookfield LP (which has no employees), and other funds and vehicles managed by Brookfield or Brookfield LP or their respective affiliates are engaged or invested, directly or indirectly, in a variety of other companies or entities involved in owning, managing, advising on or being otherwise engaged in timberland operations and businesses. This may result in conflicts, which could restrict expansion and other opportunities available to Acadian.

Payment of Dividends

As a corporation, the Company’s dividend policy will be at the discretion of the Company’s Board of Directors. Future dividends, if any, will depend on the operations and assets of the Company and its subsidiaries, and will be subject to various factors, including, without limitation, the Company’s financial performance, fluctuations in its working capital, the sustainability of its margins, its capital expenditure requirements, obligations under its credit facilities, provisions of applicable law and other factors that the Board of Directors may deem relevant from time to time. Accordingly, the payment of dividends by the Company and the level thereof will be uncertain.

Dividends Depend on Performance of Subsidiaries

Although the Company intends to pay dividends on its Common Shares in accordance with the dividend policy adopted by its Board of Directors, there can be no assurance regarding the amounts of income to be generated by the Company’s subsidiaries or ultimately distributed to the Company from its operating subsidiaries. The ability of the Company to make dividend payments, and the actual amount paid, is currently entirely dependent on the operations and assets of its wholly owned subsidiary, Acadian Timber Limited Partnership (“the Partnership”), and is subject to various factors including each of its financial performance, its obligations under applicable credit facilities, fluctuations in its working capital, the sustainability of its margin and its capital expenditure requirements. Moreover, the Partnership’s ability to make cash distributions is, in turn, currently dependent on the NB Timberlands and the Maine Timberlands making cash distributions. The ability of these entities to make dividend payments, cash distributions or other payments or advances is subject to applicable laws and regulations.

Market Price of Common Shares

The market price of the Common Shares may be subject to wide fluctuations in response to many factors, including variations in the operating results of Acadian, divergence in financial results from expectations, changes in the business prospects for Acadian, general economic conditions, legislative changes, and other events and factors outside of the Company’s control. In addition, stock markets have from time to time experienced extreme price and volume fluctuations, which, as well as general economic and political conditions, could adversely affect the market price for the Common Shares. The Company is unable to predict whether substantial amounts of Common Shares will be sold in the open market. Any sales of substantial amounts of Common Shares in the public market, or the perception that such sales might occur, could materially and adversely affect the market price of the Common Shares.

Dilution of Existing Shareholders

The Company is permitted to issue an unlimited number of Common Shares pursuant to its Articles and may do so, subject to compliance with the rules and regulations of the TSX and other applicable securities regulations, for that consideration and on those terms and conditions as shall be established by the Directors without the approval of any Shareholders. The Shareholders will have no pre-emptive rights in connection with such further issuances.

Leverage and Restrictive Covenants in Agreements Relating to Indebtedness

The ability of the Company and its subsidiaries to pay dividends or make other payments or advances is subject to applicable laws and contractual restrictions contained in the instruments governing any indebtedness of those entities (including the credit facilities). The degree to which the Company is leveraged could have important consequences to the Shareholders including: the Company’s ability to obtain additional financing for working capital, capital expenditures or acquisitions; a significant portion of the Company’s cash flow from operations may be dedicated to the payment of the principal and interest on its indebtedness, thereby reducing funds available for future operations; certain borrowings may be at variable rates of interest, which exposes the Company to the risk of increased interest rates; and the Company may be more vulnerable to

economic downturns and be limited in its ability to withstand competitive pressures.

The terms of the credit facilities include numerous restrictive covenants that limit the discretion of the Company's management with respect to certain business matters. These covenants place significant restrictions on, among other things, the ability of the Company and its subsidiaries to create liens or other encumbrances, or make certain other payments, investments, loans and guarantees and to sell or otherwise dispose of assets and merge or consolidate with another entity. In addition, the terms of the credit facilities include financial covenants that require the Company to meet certain financial ratio tests. A failure by the Partnership to comply with the obligations relating to the credit facilities could result in a default which, if not cured or waived, could result in a termination of dividends by the Company and require accelerated repayment of the relevant indebtedness. If the repayment of indebtedness under the credit facilities were to be accelerated, there can be no assurance that the assets of the Company would be sufficient to repay in full that indebtedness. There can be no assurance that the credit facilities will be able to be refinanced or refinanced on acceptable terms or that future borrowings or equity financings will be available to the Company, or available on acceptable terms, in an amount sufficient to fund the Company's needs. This could, in turn, have a material adverse effect on the business, financial condition and results of operations of the Company and could therefore affect the ability of the Company to pay dividends on its Common Shares.

Risks Related to the Arrangement

On January 1, 2010, Acadian Timber Income Fund (the "Fund") converted to the Company pursuant to a plan of arrangement under the Canada Business Corporations Act (the "Arrangement") with CellFor Inc. which allowed for the conversion of the Fund from an income trust to a corporation.

Taxation Risk

The Company will file all required income tax returns in a manner that it believes will be in full compliance with the provisions of the Income Tax Act (Canada) and all applicable provincial legislation. It is expected that the Company will benefit from certain federal tax account balances which existed in the Company at the time of the Arrangement. However, the Company's income tax returns are subject to reassessment by the applicable taxation authority. In the event of a successful reassessment of the Company, whether by re-characterization of certain expenditures, or the restriction of the deductibility of all or any portion of such federal tax account balances, such reassessment may have an impact on current and future taxes payable by the Company. Any such impact may have a material adverse effect on the Company.

Furthermore, Canadian federal or provincial income tax legislation may be amended, or its interpretation changed, possibly with retroactive effect, in a manner which alters fundamentally the availability of such federal tax account balances to the Company.

Cautionary Statement Regarding Forward-Looking Information and Statements

This management discussion and analysis (“MD&A”) contains forward-looking information and statements within the meaning of applicable Canadian securities laws that involve known and unknown risks, uncertainties and other factors that may cause the actual results, performance or achievements of Acadian Timber Corp. and its subsidiaries (collectively, “Acadian”), or industry results, to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. When used in this MD&A, such forward-looking statements may contain such words as “may,” “will,” “intend,” “should,” “suggest,” “expect,” “believe,” “outlook,” “forecast,” “predict,” “remain,” “anticipate,” “estimate,” “potential,” “continue,” “plan,” “could,” “might,” “project,” “targeting” or the negative of these terms or other similar terminology. Forward-looking information is included in the Letter to Shareholders which precedes this MD&A and includes statements made in this MD&A in sections entitled “Dividend Policy of the Company,” “Liquidity and Capital Resources,” and “Market Outlook” and without limitation other statements regarding management’s beliefs, intentions, results, performance, goals, achievements, future events, plans and objectives, business strategy, growth strategy and prospects, access to capital, liquidity and trading volumes, dividends, taxes, capital expenditures, projected costs, market trends and similar statements concerning anticipated future events, results, achievements, circumstances, performance or expectations that are not historical facts. These statements, which reflect management’s current expectations regarding future events and operating performance, are based on information currently available to management and speak only as of the date of this MD&A. All forward-looking statements in this MD&A are qualified by these cautionary statements. Forward-looking statements involve significant risks and uncertainties, should not be read as guarantees of future performance or results, should not be unduly relied upon, and will not necessarily be accurate indications of whether or not such results will be achieved. Factors that could cause actual results to differ materially from the results discussed in the forward-looking statements include, but are not limited to: general economic and market conditions; changes in US housing starts; product demand; concentration of customers; commodity pricing; interest rate and foreign currency fluctuations; seasonality; weather and natural conditions; regulatory, trade or environmental policy changes; changes in Canadian income tax law; the economic situation of key customers; Brookfield’s ability to source and secure potential investment opportunities; the availability of potential acquisitions that suit Acadian’s growth profile; and other risks and factors discussed under the heading “Risk Factors” in this Annual Report and in each of the Annual Information Form dated March 28, 2018 and the Management Information Circular dated March 28, 2018, and other filings of Acadian made with securities regulatory authorities, which are available on SEDAR at www.sedar.com. Forward-looking information is based on various material factors or assumptions, which are based on information currently available to Acadian. Material factors or assumptions that were applied in drawing a conclusion or making an estimate set out in the forward-looking information may include, but are not limited to: forecasts in the housing market; anticipated financial performance; anticipated market conditions; business prospects; the economic situation of key customers; strategies; regulatory developments; exchange rates; the sufficiency of budgeted capital expenditures in carrying out planned activities; the availability and cost of labour and services; and the ability to obtain financing on acceptable terms. Readers are cautioned that the preceding list of material factors or assumptions is not exhaustive. Although the forward-looking statements contained in this MD&A are based upon what management believes are reasonable assumptions, Acadian cannot assure readers that actual results will be consistent with these forward-looking statements. The forward-looking statements in this MD&A are made as of the date of this MD&A, and should not be relied upon as representing Acadian’s views as of any date subsequent to the date of this MD&A. Acadian assumes no obligation to update or revise these forward-looking statements to reflect new information, events, circumstances or otherwise, except as may be required by applicable law.

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

To the Shareholders of Acadian Timber Corp.:

The accompanying consolidated financial statements of Acadian Timber Corp. (the "Company") and all information in this annual report are the responsibility of management and have been reviewed and approved by the Company's Board of Directors. These consolidated financial statements and related notes have been prepared by management in conformity with International Financial Reporting Standards and necessarily include amounts based on management's informed judgements and estimates. Financial information included elsewhere in this annual report is consistent with that contained in the consolidated financial statements.

To assist management in fulfilling its responsibilities, a system of internal accounting controls has been established to provide reasonable assurance that the consolidated financial statements are accurate and reliable and that assets are safeguarded. Management believes that this system of internal controls is designed and operating effectively for the year ended December 31, 2018.

Ernst & Young LLP, appointed by the shareholders, have audited the consolidated financial statements in accordance with Canadian generally accepted auditing standards to enable them to express an opinion on the consolidated financial statements. Their report is set out on the following page.

The Board of Directors, through its Audit Committee, is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal controls, and is ultimately responsible for reviewing and approving the consolidated financial statements and the management's discussion and analysis. The Audit Committee is composed of four independent directors who are not employees of the Company. The Audit Committee meets regularly with management and Ernst & Young LLP to review their activities and to discuss internal control, accounting, auditing and financial matters. Ernst & Young LLP have full and direct access to the Audit Committee and meet periodically both with and without the presence of management to discuss their audit and related findings.

The Audit Committee recommends the appointment of the external auditors. The Audit Committee also meets quarterly to review interim and annual consolidated financial statements and related materials and reports its findings to the Board of Directors for its consideration in approving the consolidated interim and annual consolidated financial statements for public dissemination.



Mark Bishop
President and Chief Executive Officer



Mabel Wong
Chief Financial Officer

February 13, 2019

INDEPENDENT AUDITOR'S REPORT

To the Shareholders of Acadian Timber Corp.:

Opinion

We have audited the consolidated financial statements of Acadian Timber Corp. and its subsidiaries (the "Group"), which comprise the consolidated statement balance sheets as at December 31, 2018 and December 31, 2017, and the consolidated statements of net income, consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2018 and December 31, 2017, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with International Financial Reporting Standards (IFRSs).

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management is responsible for the other information. The other information comprises:

- Management's Discussion and Analysis
- Information other than the consolidated financial statements and our auditor's report thereon, in the Annual Report

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information, and in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

We obtained Management's Discussion & Analysis and the Annual Report prior to the date of this auditor's report. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRSs, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

The engagement partner on the audit resulting in this independent auditor's report is Jennifer Rogers.



Chartered Professional Accountants
Licensed Public Accountants

Toronto, Canada
February 13, 2019

CONSOLIDATED STATEMENTS OF NET INCOME

| <i>For the Years Ended December 31</i> <i>(CAD thousands, except per share data)</i> | | | 2018 | 2017¹ |
|---|------|--|------------------|-------------------------|
| | Note | | | |
| Net sales | | | \$ 99,848 | \$ 95,383 |
| Operating costs and expenses | | | | |
| Cost of sales | | | 68,164 | 64,594 |
| Selling, administration and other | | | 9,741 | 9,123 |
| Reforestation | | | 595 | 614 |
| Depreciation and amortization | | | 303 | 313 |
| | | | 78,803 | 74,644 |
| Operating earnings | | | 21,045 | 20,739 |
| Interest expense, net | | | (3,901) | (2,895) |
| Other items | | | | |
| Fair value adjustments and other | | | 28,294 | 9,327 |
| Unrealized exchange (loss) / gain on long-term debt | | | (7,489) | 6,301 |
| Gain on sale of timberlands | | | 906 | 2,292 |
| Loss on disposal of roads and other fixed assets | | | (112) | — |
| Earnings before income taxes | | | 38,743 | 35,764 |
| Current income tax expense | 12 | | (2,334) | (1,381) |
| Deferred income tax expense | 12 | | (10,145) | (3,564) |
| Net income | | | 26,264 | 30,819 |
| Net income per share – basic and diluted | | | \$ 1.57 | \$ 1.84 |

See accompanying notes to consolidated financial statements.

1. Certain prior year amounts have been reclassified to conform to the current year presentation as a result of adoption of IFRS 15, *Revenue From Contracts with Customers*, on January 1, 2018

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

| <i>For the Years Ended December 31</i> | | |
|--|------------------|-----------|
| <i>(CAD thousands)</i> | | |
| | 2018 | 2017 |
| Net income | \$ 26,264 | \$ 30,819 |
| Other comprehensive income / (loss) | | |
| Items that may be reclassified subsequently to net income: | | |
| Deferred tax recovery | 1,459 | 3,322 |
| Loss on revaluation of land and roads | (5,064) | (673) |
| Unrealized foreign currency translation gain / (loss) | 11,007 | (8,830) |
| | 7,402 | (6,181) |
| Comprehensive income | \$ 33,666 | \$ 24,638 |

See accompanying notes to consolidated financial statements.

CONSOLIDATED BALANCE SHEETS

| <i>As at December 31</i> <i>(CAD thousands)</i> | Note | 2018 | 2017 |
|--|------|------------|------------|
| Assets | | | |
| Current assets | | | |
| Cash and cash equivalents | | \$ 22,320 | \$ 23,951 |
| Accounts receivable and other assets | 8 | 7,230 | 11,007 |
| Inventory | | 2,756 | 1,226 |
| | | 32,306 | 36,184 |
| Timber | 4 | 367,901 | 330,879 |
| Land, roads and other fixed assets | 5 | 86,103 | 89,013 |
| Intangible asset | | 6,140 | 6,140 |
| | | \$ 492,450 | \$ 462,216 |
| Liabilities and shareholders' equity | | | |
| Current liabilities | | | |
| Accounts payable and accrued liabilities | 8 | 7,963 | 12,342 |
| Current tax liabilities | | 647 | 134 |
| Dividends payable to shareholders | | 4,714 | 4,601 |
| | | 13,324 | 17,077 |
| Long-term debt | 6 | 96,595 | 90,866 |
| Deferred income tax liability | 12 | 92,119 | 80,188 |
| Shareholders' equity | 7 | 290,412 | 274,085 |
| | | \$ 492,450 | \$ 462,216 |

See accompanying notes to consolidated financial statements.

On Behalf of the Board:



Mark Bishop
President and Chief Executive Officer



Bruce Robertson
Director

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

| <i>For the Year Ended December 31, 2018</i> <i>(CAD thousands)</i> | | Common Share Capital | Retained Earnings | Revaluation Surplus | Currency Translation | Shareholders' Equity |
|---|------|----------------------------|----------------------|------------------------|-------------------------|-------------------------|
| Balances as at December 31, 2016 | Note | \$ 140,067 | \$ 63,960 | \$ 31,883 | \$ 31,941 | \$ 267,851 |
| Changes during the year | | | | | | |
| Net income | | — | 30,819 | — | — | 30,819 |
| Other comprehensive income / (loss) | | — | — | 1,994 | (8,175) | (6,181) |
| Shareholders' dividends declared | 14 | — | (18,404) | — | — | (18,404) |
| Balances as at December 31, 2017 | | \$ 140,067 | \$ 76,375 | \$ 33,877 | \$ 23,766 | \$ 274,085 |
| Impact of adopting IFRS 9, net of income taxes | 3 | — | 2,066 | — | — | 2,066 |
| Adjusted opening balance under IFRS 9 | | 140,067 | 78,441 | 33,877 | 23,766 | 276,151 |
| Changes during the year | | | | | | |
| Net income | | — | 26,264 | — | — | 26,264 |
| Common shares repurchased under NCIB | 7 | (636) | — | — | — | (636) |
| Other comprehensive income / (loss) | | — | — | (3,605) | 11,007 | 7,402 |
| Shareholders' dividends declared | 14 | — | (18,769) | — | — | (18,769) |
| Balances as at December 31, 2018 | | \$ 139,431 | \$ 85,936 | \$ 30,272 | \$ 34,773 | \$ 290,412 |

See accompanying notes to consolidated financial statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS

| <i>For the Years Ended December 31</i> <i>(CAD thousands)</i> | 2018 | 2017 |
|--|------------------|------------------|
| Cash provided by / (used for): | | |
| Operating activities | | |
| Net income | \$ 26,264 | \$ 30,819 |
| Adjustments to net income | | |
| Deferred income tax expense | 10,145 | 3,564 |
| Depreciation and amortization | 303 | 313 |
| Fair value adjustments and other | (28,294) | (9,327) |
| Unrealized exchange loss / (gain) on long-term debt | 7,489 | (6,301) |
| Gain on sale of timberlands | (906) | (2,292) |
| Loss on disposal of roads and other fixed assets | 112 | — |
| Accretion of long-term debt | 1,046 | — |
| Net change in non-cash working capital balances and other | 44 | 4,743 |
| | 16,203 | 21,519 |
| Financing activities | | |
| Dividends paid to shareholders | (18,656) | (17,986) |
| Common shares repurchased under NCIB | (636) | — |
| | (19,292) | (17,986) |
| Investing activities | | |
| Additions to timber, land, roads and other fixed assets | (224) | (943) |
| Acquisition of Katahdin Timberlands LLC | — | (1,276) |
| Proceeds from sale of timberlands | 1,083 | 2,983 |
| Proceeds from sale of roads and other fixed assets | 599 | — |
| | 1,458 | 764 |
| (Decrease) / increase in cash and cash equivalents during the year | (1,631) | 4,297 |
| Cash and cash equivalents, beginning of year | 23,951 | 19,654 |
| Cash and cash equivalents, end of year | \$ 22,320 | \$ 23,951 |

See accompanying notes to consolidated financial statements.

Details of net change in non-cash working capital balances and other:

| <i>For the Years Ended December 31</i> <i>(CAD thousands)</i> | 2018 | 2017 |
|--|--------------|-----------------|
| Accounts receivable and other assets | \$ 3,777 | \$ (4,055) |
| Inventory | (854) | 477 |
| Accounts payable and accrued liabilities | (3,753) | 8,947 |
| Other | 874 | (626) |
| | \$ 44 | \$ 4,743 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2018 and 2017 (All figures in Canadian dollars unless otherwise stated)

1. GENERAL

Acadian Timber Corp. (the “Company”) is governed by the *Canada Business Corporations Act* pursuant to articles of arrangement dated January 1, 2010. The Company is a reporting issuer and its common shares are publicly traded on the Toronto Stock Exchange under the stock symbol “ADN”. The principal and head office of the Company is located at Suite 1800, 1055 West Georgia Street, Vancouver, British Columbia, V6E 3R5.

The Company and all of its consolidated operations, collectively “Acadian”, own and manage approximately 761,000 acres of freehold timberlands in New Brunswick (“NB Timberlands”) and approximately 300,000 acres of freehold timberlands in Maine (“Maine Timberlands”), and provide timber services relating to approximately 1.3 million acres of Crown licensed timberlands in New Brunswick. Acadian’s products include softwood and hardwood sawlogs, pulpwood and biomass by-products sold to approximately 90 regional customers.

Acadian’s operations are subject to seasonal variations and, as a result, Acadian’s operating results vary from quarter to quarter. Harvesting activity can be compromised by inaccessibility to some sites during wet seasons resulting in decreased harvest levels. Results of one quarter will not be indicative of results that may be achieved in other quarters or for the full year.

As at December 31, 2018, affiliates of Brookfield Asset Management Inc. (collectively “Brookfield”) own 7,513,262 common shares representing approximately 45% of the outstanding common shares of the Company. The ultimate parent of the Company is Brookfield Asset Management Inc.

2. SIGNIFICANT ACCOUNTING POLICIES

Statement of Compliance

These consolidated financial statements present the financial performance of Acadian for the year ended December 31, 2018, along with the comparative results for the year ended December 31, 2017. These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board (“IASB”), and were authorized for issuance by the Board of Directors on February 13, 2019.

Basis of Presentation

The consolidated financial statements have been prepared on the basis of historical cost, except for land, roads on freehold land and timber, which have been measured at fair value. Cost is based on the fair values of the consideration given in exchange for assets. The reporting currency of the Company is the Canadian dollar. All currency amounts in these consolidated financial statements are presented in Canadian dollars (“CAD”) and rounded to the nearest thousand, unless otherwise stated.

Cash and Cash Equivalents

Cash and cash equivalents consist of cash in the bank and short-term deposits with an original maturity of less than ninety days.

Business Combinations

Business combinations are accounted for using the acquisition method when control is transferred to the Company. Identifiable assets acquired and liabilities assumed are measured at their acquisition date fair value. Goodwill, if any, as of the acquisition date is measured as the excess of consideration transferred over the net of the acquisition date fair values of the assets acquired and the liabilities assumed.

Inventory and Manufacturing Costs

Inventory consists primarily of logs, seedlings and supplies, which are measured at the lower of average cost and net realizable value.

Log inventory has been segregated into species groupings and by category of sawlogs and pulp logs. Cost for each grouping of harvested logs consists of a twelve-month rolling average, calculated one month in arrears, of costs to harvest and deliver

logs to the yard, convert them into separate products as applicable and transport the end products to the point of sale, plus a charge for the fair value of timber harvested.

Manufacturing costs include predominantly cutting, harvesting and transportation costs, but also include costs for reforestation, access roads and passages and land management.

Timber

Timber is measured at fair value less estimated costs of harvesting and selling. The fair value of standing timber is determined by deducting the fair value of higher and better use (“HBU”) land, land under standing timber, roads and bridges from the total value of the timberlands business. The fair values of the timberlands business and the fair value of HBU land, land under standing timber, roads and bridges are determined on an annual basis by licensed independent third-party appraisers using a combination of the discounted cash flow and comparative sales value methods. Gains or losses arising from changes in fair value are recognized in net income.

Timber that has been processed into logs and on which the volume has been accurately determined is included in log inventory and is measured at the lower of cost and net realizable value.

Land, Roads and Other Fixed Assets

Land under standing timber and roads on freehold land are measured using the revaluation method. They are carried at the revalued amounts and are not depreciated. Valuations are completed annually by an independent appraiser to ensure that the carrying amount does not differ significantly from fair value. Where the carrying amount of an asset is increased as a result of a revaluation, the increase is recognized in income to the extent the increase reverses a previously recognized impairment recorded through income, with the remainder of the increase recognized in other comprehensive income (“OCI”) and accumulated in revaluation surplus. Where the carrying amount of an asset is decreased, the decrease is recognized in OCI to the extent of any balance existing in revaluation surplus in respect of the asset, with the remainder of the decrease recognized in income as an impairment loss.

Buildings, roads on Crown land, pavement, equipment, and certain bridges are measured at cost less accumulated depreciation. Bridges that are nine metres or greater in length, constructed of steel and/or concrete and located on permanent roads are measured at cost less accumulated depreciation. All other bridges are expensed as constructed.

Fixed assets are depreciated on a straight-line basis over the estimated useful lives of each component of assets as follows:

| | |
|------------------------|----------------|
| Bridges | 20 to 35 years |
| Buildings | 20 years |
| Equipment | 3 to 10 years |
| Pavement | 8 years |
| Computers and software | 3 years |
| Roads on Crown land | 20 years |

Depreciation on fixed assets is calculated on a straight-line basis so as to write down the net cost of each asset over its expected useful life to its estimated residual value. The estimated useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period, with the effect of any changes recognized on a prospective basis.

Reforestation

Reforestation expenditures are treated as a period cost and are expensed as incurred.

Impairment of Long-lived Assets

Long-lived assets, other than those measured at fair value with changes in fair value recorded in net income, are assessed at each consolidated balance sheet date for indications of impairment or reversal of a previously recognized impairment. If any such indication exists, the recoverable amount of the asset is estimated and compared to its carrying amount.

The recoverable amount is the higher of the estimated fair value less costs to sell or value in use of the asset. In assessing value in use, the estimated future cash flows are discounted using a pre-tax discount rate that reflects current market assessment of the time value of money and the risks specific to the asset. The projections of future cash flows take into

account the relevant operating plans and management's best estimate of the most probable set of conditions anticipated to prevail.

An impairment loss is recognized if the recoverable amount of the asset is estimated to be less than the carrying amount. The impairment loss is recognized in net income, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a decrease to revaluation surplus.

Intangible Asset

Acadian recognizes an intangible asset for the Crown Lands Services Agreement between NB Timberlands and Twin Rivers. Under this agreement, NB Timberlands has agreed to provide various services relating to the Crown Lands in consideration for a fee from Twin Rivers. The fee is determined based on the number of cubic metres of fibre harvested from these lands. The Crown Lands Services Agreement has a term equal to the term of the Crown licenses, including any renewal terms, which is considered indeterminable as at December 31, 2018. The Crown Lands Services Agreement is classified as an indefinite-life intangible asset and is tested for impairment annually, or more frequently if events or changes in circumstances indicate that this asset may be impaired. During the year, no additions, disposals, impairments or reversal of impairments were recorded against the Company's intangible asset balance.

Revenue Recognition

Net sales are net of discounts and rebates to customers, if any. Revenue is recognized when control passes to the customer, which is generally when timber is delivered to the customer and actual quantities delivered are determined. Sales are governed primarily by contractual terms with customers and in some cases by standard industry terms.

Pursuant to the Crown Lands Services Agreement, Acadian provides harvesting, transportation and other services to Crown licensees and sub-licensees. Acadian receives payments for these services which are recognized as revenue upon delivery of the timber and when actual quantities delivered are determined.

Translation of Foreign Currencies

The Canadian dollar is the functional and presentation currency of the Company. The functional currency of Acadian's Canadian operations and U.S. operations is the Canadian dollar and U.S. dollar, respectively. Assets and liabilities of the U.S. operations are translated at the rate of exchange prevailing at the reporting date and revenue and expenses at the average rates during the year. Gains or losses on translation of these items are included as a component of shareholders' equity.

NB Timberlands enters into sales transactions denominated in U.S. dollars. The gain or loss on translation of the related revenue and accounts receivable is recorded in earnings in the period incurred.

The carrying value of Acadian's U.S. dollar denominated debt is subject to exchange rate fluctuations. The resulting unrealized gains and losses are recorded in Acadian's earnings in the period incurred.

Financial Instruments

Financial assets and liabilities classified as held for trading are measured at fair value at the consolidated balance sheet dates with all realized and unrealized gains and losses resulting from the change in fair value included in net income in the period in which they arise; these include cash and cash equivalents. Accounts receivable and other assets have been classified as loans and receivables, which are accounted for on an amortized cost basis using the effective interest rate method. Accounts payable and accrued liabilities, dividends payable to shareholders, debt and long-term debt have been classified as other financial liabilities, which are accounted for on an amortized cost basis using the effective interest rate method.

The fair value of a financial instrument is the amount of consideration that would be agreed upon in an arm's-length transaction between knowledgeable and willing parties who are under no compulsion to act. Fair values are determined based on prevailing market rates for instruments with similar characteristics and risk profiles.

Fair Value Hierarchy Levels

All assets and liabilities of Acadian, including its financial assets and liabilities that are carried at fair value, are classified and disclosed in one of the following three categories:

Level 1: Quoted market prices in active markets for identical assets or liabilities.

Level 2: Observable market-based inputs or unobservable inputs that are corroborated by market data.

Level 3: Unobservable inputs that are not corroborated by market data.

The following table provides the fair value measurement hierarchy of the grouped assets as at December 31, 2018:

| | Date of Valuation | Note | Level 1 | Level 2 | Level 3 |
|---|-------------------|------|---------|---------|---------|
| Assets and liabilities measured at fair value: | | | | | |
| Timber | December 31, 2018 | 4 | | | ✓ |
| Freehold land and roads | December 31, 2018 | 5 | | | ✓ |

Income Taxes

Acadian follows the liability method of tax allocation, whereby deferred income tax assets and liabilities are determined based on differences between the carrying amounts and the tax bases of assets and liabilities and are measured using the substantively enacted tax rates and laws that will be in effect when the differences are expected to reverse. The carrying amounts of the deferred income tax assets are reviewed at each reporting date and reduced to the extent it is no longer probable that the deferred income tax assets will be recovered.

Deferred Financing Costs

Financing fees are deferred and amortized over the life of the debt using the effective interest rate method. Long-term debt is recorded at the principal amount, net of the associated financing fees.

Critical Judgments and Estimates

The preparation of consolidated financial statements requires management to make critical judgments, estimates and assumptions that affect the carried amounts of certain assets and liabilities, disclosure of contingent assets and liabilities and the reported amounts of revenue and expenses recorded during the periods. The critical estimates and judgments applied in preparing Acadian's consolidated financial statements affect the assessment of net recoverable amounts, net realizable values and fair values, depreciation rates and useful lives, determination of functional currency and the selection of accounting policies.

The critical estimates and judgments made in the preparation of Acadian's consolidated financial statements include, among other things, future prices and margins, future sales volumes, future harvest rates and sustainable yields, and discount rates utilized in the valuation of Acadian's timber, land and roads. In making estimates and judgments, management relies on external information and observable conditions where possible, supplemented by internal analysis as required. These estimates and judgments have been applied in a manner consistent with prior periods and there are no known trends, commitments, events or uncertainties that management believes will materially affect the methodology or assumptions utilized in making these estimates and judgments in these consolidated financial statements. Actual results could differ from those estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

3. ADOPTED AND FUTURE ACCOUNTING POLICIES

New Standards, Interpretations and Amendments Adopted by Acadian

IFRS 9, *Financial Instruments*

In July 2014, the IASB issued the final version of IFRS 9, which reflects all phases of the financial instruments project and replaces IAS 39, *Financial Instruments: Recognition and Measurement*, and all previous versions of IFRS 9. The standard introduces new requirements for classification and measurement, impairment, and hedge accounting. IFRS 9 is effective for annual periods beginning on or after January 1, 2018. Retrospective application is required, but comparative information is not compulsory. As a result of the adoption of this standard, the Company recognized a gain of \$2.9 million (\$2.1 million, net of income taxes), relating to a 2015 modification of Acadian's term facility with the Metropolitan Life Insurance Company, in retained earnings on January 1, 2018. This modification did not result in derecognition of the loan as the revised terms were

neither qualitatively nor quantitatively different from the original terms. The effect of applying the IFRS 9 approach decreased long-term debt, increased shareholders' equity by \$2.1 million and will increase interest charges by approximately \$0.3 million per quarter over the remaining term of the loan, but does not impact the Company's operating cash flows.

IFRS 15, *Revenue from Contracts with Customers*

IFRS 15 was issued in May 2014 and establishes a new five-step model that will apply to revenue arising from contracts with customers. Under IFRS 15, revenue is recognized at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer.

The principles in IFRS 15 provide a more structured approach to measuring and recognizing revenue.

IFRS 15 supersedes previous revenue standards (IAS 18, *Revenue*) and related interpretations, and it applies to all revenue arising from contracts with customers. On January 1, 2018, the Company adopted IFRS 15 using the full retrospective approach. The adoption of this standard on January 1, 2018 resulted in a change from net to gross presentation for timber services, which does not impact the Company's operating earnings or net income. As a result of this change in presentation, net sales for the year ended December 31, 2017 increased by \$17.6 million, with a corresponding increase in operating costs and expenses. Net sales are net of discounts and rebates to customers, if any. Revenue is recognized when control passes to the customer, which is generally when timber is delivered to the customer and actual quantities delivered are determined. Sales are governed primarily by contractual terms with customers and in some cases by standard industry terms. Pursuant to the Crown Lands Services Agreement, Acadian provides harvesting, transportation and other services to Crown licensees and sub-licensees. Acadian receives payment for these services, which are recognized in revenue upon delivery of the timber and when actual quantities delivered are determined.

Future Accounting Policies

IFRS 16, *Leases*

IFRS 16, which was issued in January 2016, will replace current lease accounting standards. It proposes to record all leases on the balance sheet with certain limited exceptions. IFRS 16 is effective for annual periods beginning on or after January 1, 2019. The Company will adopt the new standard on January 1, 2019 using the full retrospective approach. The Company performed an assessment of its current leases and has identified no material capital or operating lease obligations. As a result, adopting this standard will not have a material impact on the financial statements.

4. TIMBER

Acadian's freehold timberlands are classified as a growing forest, with the standing timber recognized as a biological asset for accounting purposes and thus recorded at fair value less costs to sell at each reporting date. The underlying land is considered a component of land, roads and other fixed assets accounted for under the revaluation method.

The following table presents the change in the carrying value of timber:

| | |
|--|-------------------|
| <i>(CAD thousands)</i> | |
| Balance as at December 31, 2016 | \$ 328,477 |
| Additions | 490 |
| Disposals | (59) |
| Gains arising from growth | 28,239 |
| Reduction arising from harvest | (26,429) |
| Gain from fair value price and other changes | 7,963 |
| Foreign exchange | (7,802) |
| Balance as at December 31, 2017 | \$ 330,879 |
| Disposals | (47) |
| Gains arising from growth | 31,021 |
| Reduction arising from harvest | (28,589) |
| Gain from fair value price and other changes | 24,541 |
| Foreign exchange | 10,096 |
| Balance as at December 31, 2018 | \$ 367,901 |

As at December 31, 2018, of the total 1.1 million acres, approximately 761,000 acres are located in New Brunswick, Canada and approximately 300,000 acres are located in Maine, USA, with approximately 193,000 acres of the Maine timberlands being subject to a conservation easement. Acadian's standing timber in Maine is composed of approximately 66% softwood and 34% hardwood. Acadian's standing timber in New Brunswick is composed of approximately 67% softwood and 33% hardwood.

During the year ended December 31, 2018, Acadian harvested 1,324 thousand m³ from its freehold timberlands, which had an average fair value less costs to sell of \$22 per m³ at the date of harvest (2017 – 1,242 thousand m³ with an average fair value less costs to sell of \$21 per m³).

Appraisals by a licensed independent third-party appraiser are completed annually for the NB Timberlands and Maine Timberlands to establish the fair value less costs to sell of the timber. The most recent appraisal was effective as at December 31, 2018. The appraiser uses a combination of the discounted cash flow and sales comparison approaches to arrive at the estimated value. As at December 31, 2018, the weighting between the two methods used by the appraiser was 85% discounted cash flow approach and 15% sales comparison approach for the NB Timberlands (2017 – 85% and 15%, respectively) and 75% discounted cash flow approach and 25% sales comparison approach for the Maine Timberlands (2017 – 70% and 30%, respectively).

The discounted cash flow approach relies on the determination of the net present value of expected cash flows from the harvest and sale of timber. The expected cash flows are calculated based on the following assumptions:

- Annual growth is determined by multiplying the operable forested acres by the annual growth rate as determined by data provided by Acadian's management;
- Annual harvest volumes are based on annual growth and reflect the long-term management plans for standing timber;
- Unit net timber revenue is based on the appraisers' analysis of historical standing timber prices from regional surveys, net timber prices from other private properties in the region, and prices received by Acadian over the last three years. Slight price depreciation is assumed for softwood logs for the Maine Timberlands (2017 – modest price appreciation), and no price appreciation is assumed for the NB Timberlands (2017 – no price appreciation);
- As the appraiser's discounted cash flow model uses net timber revenue, specific assumptions of harvesting and delivery costs are not required. The appraiser does reduce the net timber revenue by management costs reflecting the appraiser's understanding of the costs for an investor managing a property of this size, and actual historical costs incurred by Acadian;
- Cash flow estimates were made for 30 years. A terminal value equal to the final year's cash flow divided by the discount rate is added to the final year of the model;

- f. The valuation model assumes the continuation of existing practices with regards to silviculture and harvesting; and
- g. A discount rate of 5.36% (2017 – 5.26%) was applied to the estimated future cash flows for the NB Timberlands in arriving at net present values as at December 31, 2018. A discount rate of 4.43% (2017 – 4.33%) was applied to the estimated future cash flows for the Maine Timberlands in arriving at net present values as at December 31, 2018. The appraiser derived the discount rate by estimating the weighted average cost of capital of the typical prospective purchaser, deducting an assumed long-term background inflation rate and adjusting for specific risk attributes of each of the NB and Maine Timberlands. The reasonableness of the rate was then tested against rates extracted from recent comparable sales transactions.

Acadian's freehold timberlands are measured at fair value on a recurring basis. Management has classified the valuation of these assets under Level 3 of the fair value hierarchy and there were no transfers made between Levels 1 and 3 or Levels 2 and 3 during the years ended December 31, 2018 and 2017.

Sensitivity to Changes in Assumptions

The following table provides a description of the significant unobservable inputs to valuation of the freehold timberlands:

| Valuation Technique | Significant Unobservable Inputs | Range (weighted average) | Sensitivity of the Input to Fair Value |
|----------------------|--|-------------------------------|--|
| Discounted cash flow | Discount rate | 4.43% – 5.36% (5.00%) | 0.25% increase (decrease) in the discount rate would result in (decrease) increase in fair value of \$6.8 million |
| Discounted cash flow | Net timber value per m ³ of timber sold | \$3.15 – \$68.67 (\$26.23) | 5% increase (decrease) in the net timber value per m ³ of timber sold would result in (decrease) increase in fair value of \$21.6 million |
| Sales comparison | Adjusted benchmark sales price per hectare | \$799 – \$1,638 (\$1,064) | 5% increase (decrease) in the adjusted benchmark sales price per hectare would result in increase (decrease) in fair value of \$4.3 million |

5. LAND, ROADS AND OTHER FIXED ASSETS

| <i>(CAD thousands)</i> | Land | Roads | Bridges and Pavement | Other | Total |
|--|------------------|-----------------|-------------------------|-------------------|-------------------|
| Cost | | | | | |
| Balance as at December 31, 2016 | \$ 77,401 | \$ 9,262 | \$ 5,553 | \$ 2,565 | \$ 94,781 |
| Additions | 783 | — | 161 | 784 | 1,728 |
| Disposals | (458) | — | — | (174) | (632) |
| Foreign exchange | (1,809) | (347) | (267) | (46) | (2,469) |
| Revaluations ¹ | (663) | (10) | — | — | (673) |
| Balance as at December 31, 2017 | \$ 75,254 | \$ 8,905 | \$ 5,447 | \$ 3,129 | \$ 92,735 |
| Additions | — | — | 150 | 74 | 224 |
| Disposals | (19) | — | (756) | (770) | (1,545) |
| Foreign exchange | 2,454 | 428 | 327 | 103 | 3,312 |
| Revaluations ¹ | (5,058) | (29) | — | — | (5,087) |
| Balance as at December 31, 2018 | \$ 72,631 | \$ 9,304 | \$ 5,168 | \$ 2,536 | \$ 89,639 |
| Accumulated Depreciation | | | | | |
| Balance as at December 31, 2016 | \$ — | \$ (49) | \$ (2,145) | \$ (1,381) | \$ (3,575) |
| Depreciation for the year | — | (7) | (157) | (149) | (313) |
| Foreign exchange | — | — | 141 | 25 | 166 |
| Balance as at December 31, 2017 | \$ — | \$ (56) | \$ (2,161) | \$ (1,505) | \$ (3,722) |
| Depreciation for the year | — | (7) | (131) | (165) | (303) |
| Disposals | — | — | 304 | 401 | 705 |
| Foreign exchange | — | — | (181) | (35) | (216) |
| Balance as at December 31, 2018 | \$ — | \$ (63) | \$ (2,169) | \$ (1,304) | \$ (3,536) |
| Carrying Amounts | | | | | |
| As at December 31, 2017 | \$ 75,254 | \$ 8,849 | \$ 3,286 | \$ 1,624 | \$ 89,013 |
| As at December 31, 2018 | \$ 72,631 | \$ 9,241 | \$ 2,999 | \$ 1,232 | \$ 86,103 |

¹ Net of tax, total non-cumulative impact of the revaluation recorded in OCI is \$ (3.6) million (2017 – \$ 2.0 million)

Acadian's freehold land and roads are accounted for under the revaluation method. These assets are carried at their revalued amounts and are not depreciated.

The freehold land and roads are measured under Level 3 of the fair value hierarchy. The most recent date of revaluation of these assets is December 31, 2018. There were no transfers made between Levels 1 and 3 or Levels 2 and 3 during the years ended December 31, 2018 and 2017. Valuations are completed annually by a licensed independent third-party appraiser who uses a discounted cash flow approach to establish the fair values.

The fair value of land is based on soil expectation value analysis using a discounted cash flow approach. The valuation procedure measures the net present value of bare timberland if used in perpetual timber production.

The fair value of roads is determined using a discounted cash flow approach. The valuation procedure estimates the avoided cost of future road construction, spreading the estimated current construction cost of the existing inventory of capital roads into the future. Expected future cash flows are higher to the extent that existing roads can service future timber harvests.

Sensitivity to Changes in Assumptions

The following table provides a description of the significant unobservable inputs to valuation of Acadian's land and roads on freehold land:

| | Valuation Technique | Significant Unobservable Inputs | Range (weighted average) | Sensitivity of the Input to Fair Value |
|-------|----------------------|--|-------------------------------|---|
| Land | Discounted cash flow | Discount rate | 4.43% – 5.36% (5.00%) | 0.25% increase (decrease) in the discount rate would result in (decrease) increase in fair value of (\$11.8 million) and \$14.0 million, respectively |
| Land | Discounted cash flow | Stumpage value per m ³ of timber sold | \$3.15 – \$68.67 (\$26.23) | 5% increase (decrease) in the stumpage value per m ³ of timber sold would result in increase (decrease) in fair value of \$4.6 million |
| Roads | Discounted cash flow | Discount rate | 4.43% – 5.36% (5.00%) | 0.25% increase (decrease) in the discount rate would result in (decrease) increase in fair value of \$0.2 million |
| Roads | Discounted cash flow | Construction cost per km | \$9,399 – \$28,649 (\$14,433) | 5% increase (decrease) in the construction cost per km would result in increase (decrease) in fair value of \$0.5 million |

6. LONG-TERM DEBT

As at December 31, debt consisted of the following:

| <i>As at December 31 (CAD thousands)</i> | Note | 2018 | 2017 |
|--|------|-----------|-----------|
| Term facility, due October 2020 | | \$ 98,897 | \$ 91,156 |
| Less: | | | |
| Impact of adopting IFRS 9, net of accretion | 3 | (2,118) | — |
| Deferred debt issuance costs | | (184) | (290) |
| Total | | \$ 96,595 | \$ 90,866 |

Acadian has U.S. dollar denominated credit facilities with Metropolitan Life Insurance Company, which will mature on October 1, 2020. These credit facilities include a revolving credit facility of up to U.S. \$10.0 million (the "Revolving Facility") for general corporate purposes and a term credit facility of U.S. \$72.5 million (the "Term Facility"). The Term Facility bears interest at a fixed rate of 3.01%. The Revolving Facility bears interest at floating rates based on 90-day LIBOR plus applicable margin. Floating interest rates give rise to interest rate risk as earnings and cash flows may be negatively impacted by fluctuations in interest rates.

As at December 31, 2018 and 2017, Acadian had borrowed U.S. \$72.5 million under the Term Facility and \$nil under the Revolving Facility; however, U.S. \$1.6 million of the Revolving Facility is reserved to support the minimum cash balance requirement of the Term Facility. As security for these facilities, Acadian granted the lenders a security interest over all of its assets. The facilities are subject to customary terms and conditions for borrowers of this nature, including limits on incurring additional indebtedness and granting liens or selling assets without the consent of the lenders. The credit facilities are also subject to the maintenance of a maximum loan-to-value ratio. Acadian is in compliance with all covenants as at December 31, 2018.

The fair value of the Term Facility as at December 31, 2018 is \$98.2 million (2017 – \$90.9 million). The fair value of debt is determined using the discounted cash flow approach and is measured under Level 2 of the fair value hierarchy. Future cash flows are estimated based on the terms under the Term Facility and discounted at a rate reflecting appropriate market fundamentals relating to the debt.

7. SHAREHOLDERS' EQUITY

Acadian is authorized to issue an unlimited number of common shares. The common shares have no stated par value. As of March 2, 2017, Acadian implemented a normal course issuer bid ("NCIB") that permits the Company to acquire shares under certain circumstances if they become available. During the year and three months ended December 31, 2018, the Company repurchased and cancelled 42,800 common shares under the NCIB at an average price of \$14.86 per share for total consideration of \$0.6 million. Common shares issued and outstanding are as follows:

| <i>As at December 31</i> | 2018 | 2017 |
|-------------------------------------|-------------------|------------|
| Outstanding, beginning of year | 16,731,216 | 16,731,216 |
| Purchased under NCIB | (42,800) | — |
| Outstanding, end of year | 16,688,416 | 16,731,216 |
| Weighted average shares outstanding | 16,728,823 | 16,731,216 |

8. RELATED PARTY TRANSACTIONS

In the normal course of operations, the Company enters into various transactions on market terms with related parties which have been measured at exchange value and recognized in the consolidated financial statements. The Company has one significant related party, Brookfield Asset Management Inc., and its affiliates (collectively "Brookfield"). As at December 31, 2018, Brookfield owned 7,513,262 common shares, representing approximately 45% of the outstanding shares of the Company.

A summary of the significant related party transactions is provided below.

- a) Upon inception, Acadian entered into an agreement with Brookfield whereby Brookfield will provide a number of administrative and advisory services to Acadian. Total fees for services provided during the year ended December 31, 2018 totaled \$3.0 million (2017 – \$2.9 million), of which \$0.5 million (2017 – \$0.5 million) remain outstanding.
- b) On January 1, 2017, Acadian acquired a 100% equity interest in Katahdin Timberlands LLC ("KTL"), a related company owned by Brookfield, that leased and held parcels of land complementary to Acadian's Maine Timberlands for \$1,276 thousand (U.S. \$954 thousand). The parcels of land acquired were historically managed by Maine Timberlands on behalf of Brookfield. The acquisition represented an opportunity for Acadian to integrate the acquired parcels into its existing operations and increase income from HBU sales.

Further to the related party transactions noted above, the total net receivable due from related parties as at December 31, 2018 is \$42 thousand (2017 – \$49 thousand) and net payable due to related parties is \$446 thousand (2017 – \$500 thousand). Acadian also has a U.S. \$50 million stand-by equity commitment with Brookfield. In September 2017, Brookfield agreed to extend the stand-by equity commitment for an additional two years to July 2019.

9. SEGMENTED INFORMATION

Acadian's presentation of reportable segments is based on how management has organized the business in making operating and capital allocation decisions and assessing performance. Acadian has two operating segments, the NB Timberlands and Maine Timberlands. Timber sales are recognized upon harvest and delivery of the softwood and hardwood timber or biomass to the customer and timber services are recognized when the service provided to the customer has been completed. Net sales, net income, assets and liabilities by reportable segments are as follows:

| <i>For the Year Ended December 31, 2018</i> <i>(CAD thousands)</i> | | NB | | Maine | Corporate |
|---|------------|-------------|-------------|-------|------------|
| | Total | Timberlands | Timberlands | | and Other |
| Net sales | | | | | |
| Softwood | \$ 39,748 | \$ 22,474 | \$ 17,274 | \$ | — |
| Hardwood | 35,077 | 27,977 | 7,100 | | — |
| Biomass | 6,574 | 6,545 | 29 | | — |
| Timber services sales | 17,072 | 17,072 | — | | — |
| Other sales | 1,377 | 696 | 681 | | — |
| Total net sales | 99,848 | 74,764 | 25,084 | | — |
| Operating costs | (77,905) | (57,878) | (18,759) | | (1,268) |
| Reforestation | (595) | (465) | (130) | | — |
| Depreciation and amortization | (303) | (186) | (117) | | — |
| Operating earnings / (loss) | 21,045 | 16,235 | 6,078 | | (1,268) |
| Fair value adjustments and other | 28,294 | 8,756 | 18,868 | | 670 |
| Gain on sale of timberlands | 906 | — | 906 | | — |
| (Loss) / gain on disposal of roads and other fixed assets | (112) | 150 | (262) | | — |
| Earnings / (loss) before the undernoted | 50,133 | 25,141 | 25,590 | | (598) |
| Unrealized exchange loss on long-term debt | (7,489) | | | | |
| Interest expense, net | (3,901) | | | | |
| Current income tax expense | (2,334) | | | | |
| Deferred income tax expense | (10,145) | | | | |
| Net income | \$26,264 | | | | |
| | | | | | |
| <i>As at December 31, 2018</i> <i>(CAD thousands)</i> | | NB | | Maine | Corporate |
| | Total | Timberlands | Timberlands | | and Other |
| Timber, land, roads and other fixed assets and intangible asset | \$ 460,144 | \$ 284,781 | \$ 175,363 | \$ | — |
| Total assets | 492,450 | 297,573 | 180,270 | | 14,607 |
| Total liabilities | \$ 202,038 | \$ 6,313 | \$ 34,077 | | \$ 161,648 |

| <i>For the Year Ended December 31, 2017</i> <i>(CAD thousands)</i> | | | | |
|---|------------|-------------------|----------------------|------------------------|
| | Total | NB Timberlands | Maine Timberlands | Corporate and Other |
| Net sales | | | | |
| Softwood | \$ 33,182 | \$ 20,932 | \$ 12,250 | \$ — |
| Hardwood | 38,150 | 27,295 | 10,855 | — |
| Biomass | 3,198 | 3,160 | 38 | — |
| Timber services sales ¹ | 19,686 | 19,686 | — | — |
| Other Sales | 1,167 | 589 | 578 | — |
| Total net sales ¹ | 95,383 | 71,662 | 23,721 | — |
| Operating costs ¹ | (73,717) | (53,075) | (19,162) | (1,480) |
| Reforestation | (614) | (533) | (81) | — |
| Depreciation and amortization | (313) | (182) | (131) | — |
| Operating earnings / (loss) | 20,739 | 17,872 | 4,347 | (1,480) |
| Fair value adjustments and other | 9,327 | 18,327 | (9,000) | — |
| Gain on sale of timberlands | 2,292 | — | 2,292 | — |
| Earnings / (loss) before the undernoted | \$ 32,358 | \$ 36,199 | \$ (2,361) | \$ (1,480) |
| Unrealized exchange gain on long-term debt | 6,301 | | | |
| Interest expense, net | (2,895) | | | |
| Current income tax expense | (1,381) | | | |
| Deferred income tax expense | (3,564) | | | |
| Net income | \$ 30,819 | | | |
| | Total | NB Timberlands | Maine Timberlands | Corporate and Other |
| <i>As at December 31, 2017</i> <i>(CAD thousands)</i> | | | | |
| Timber, land, roads and other fixed assets and intangible asset | \$ 426,032 | \$ 281,637 | \$ 144,395 | \$ — |
| Total assets | 462,216 | 296,735 | 154,321 | 11,160 |
| Total liabilities | \$ 188,131 | \$ 10,386 | \$ 25,456 | \$ 152,289 |

1. Certain prior year amounts have been reclassified to conform to the current year presentation as a result of the adoption of IFRS 15, *Revenue from Contracts with Customers*, on January 1, 2018

During the year ended December 31, 2018, approximately 36% of consolidated total sales were originated with customers domiciled in the U.S. (2017 – 36% of consolidated total sales) with the remaining balance in Canada. During the same period, approximately 34% of consolidated total sales were denominated in U.S. dollars (2017 – 32% of consolidated total sales).

Acadian sells its products to many forest product companies in North America. For the year ended December 31, 2018, sales to its largest and next largest customers accounted for 18% and 12%, respectively (2017 – 19% and 15%, respectively).

Acadian outsources much of its harvesting transportation and other services, which comprise the majority of its cost of sales. For the year ended December 31, 2018, Acadian's top three suppliers accounted for approximately 17%, 14% and 10%, respectively, of its cost of sales (2017 – 15%, 15% and 10%, respectively).

10. CAPITAL MANAGEMENT

Acadian's capital structure consists of shareholders' equity, inclusive of accumulated other comprehensive income, and the Term credit facility. As at December 31, 2018, the recorded values of these items in Acadian's consolidated financial statements totaled \$387.0 million (2017 – \$365.0 million).

Acadian's corporate finance objective is to utilize prudent levels of leverage to lower its cost of capital while minimizing financial

risk for shareholders. In managing its capital structure, Acadian may adjust the amount of dividends paid to shareholders, discretionary silviculture and capital expenditures during a given period, or reevaluate Acadian's leverage ratios.

Acadian monitors its capital structure to ensure compliance with its financial covenants with debtholders. The Term Facility and Revolving Facility are subject to customary terms and conditions for borrowers of this nature as well as the maintenance of a maximum loan-to-value ratio. Acadian was in compliance with its financial covenants during the years ended December 31, 2018 and 2017.

11. FINANCIAL INSTRUMENTS

Financial assets and liabilities classified as held for trading are measured at fair value at the consolidated balance sheet dates with all realized and unrealized gains and losses resulting from the change in fair value included in net income in the period in which they arise; these include cash and cash equivalents. Accounts receivable and other assets have been classified as loans and receivables, which are accounted for on an amortized cost basis using the effective interest rate method. Accounts payable and accrued liabilities, dividends payable to shareholders, and long-term debt have been classified as other financial liabilities, which are accounted for on an amortized cost basis using the effective interest rate method.

Financial Risk Management

Acadian is exposed to various risks as a result of holding financial instruments. These risks have been categorized as foreign currency risk, interest rate risk, other price risk, credit risk and liquidity risk.

Foreign Currency Risk

Changes in foreign exchange rates will impact the carrying value of financial instruments denominated in currencies other than the Canadian dollar. Acadian's most significant foreign currency risk exposure arises from its U.S. dollar denominated debt and its investment in the Maine Timberlands, which operates in the U.S. dollar. Accordingly, the impact of a strengthening (deteriorating) Canadian dollar will reduce (increase) the net income (loss) of Acadian, and will also result in an other comprehensive (gain) loss on the translation of the Maine Timberlands' assets in a given period. During the year ended December 31, 2018, a \$0.01 appreciation (depreciation) in the U.S. to Canadian dollar foreign exchange rate, all else being equal, would increase (decrease) net income by \$0.8 million (2017 – \$0.8 million) and OCI by approximately \$0.3 million (2017 – \$0.3 million).

The objective of Acadian's foreign exchange risk management activities is to minimize foreign currency exposures that would have an impact on its operating performance. All of the NB Timberlands expenses and a significant proportion of its revenue are incurred in Canadian dollars. As such, the foreign currency risk associated with the translation of NB Timberlands revenue and accounts receivable denominated in U.S. dollars is considered immaterial. Acadian continues to monitor the impact of all foreign exchange exposure, and will consider alternatives, as required, to ensure that this risk is maintained at prudent levels.

Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Acadian's interest rate risk exposure arises due to its credit facilities (Note 6).

As at December 31, 2018, Acadian is exposed to interest rate risk from its floating interest rate Revolving Facility, to the extent funds are drawn. For the years ended December 31, 2018 and 2017, the Revolving Facility remained undrawn. A change in interest rates would have no impact on the fixed interest rate Term Facility.

Other Price Risk

Other price risk is the risk of variability in fair value due to movements in equity prices or other market prices such as commodity prices and credit spreads. Acadian is exposed to commodity price risk as its financial performance is dependent on the sale prices of its products and the costs incurred in harvesting its timber. The markets for timber are cyclical and are influenced by a variety of factors beyond Acadian's control. Amongst other things, the market prices for timber can be affected by changes in regional and global demand, global supply and economic conditions, including increased competition from a variety of substitute products. Additionally, Acadian's operating expenses can be impacted by fuel cost increases. Acadian relies almost exclusively on land transportation and, therefore, may be more susceptible to fuel cost increases than other timberland companies, which rely more heavily on other transportation methods that are less exposed to fuel prices. Accordingly, commodity price variations may impact Acadian's sales, costs of sales, cash flows and earnings. Furthermore,

weakness in the market prices of its timber products will also have an effect on Acadian's ability to attract additional capital, the cost of that capital and the value of its timberland assets.

To manage these risks, Acadian monitors market developments in all commodity prices to which it is materially exposed. Given the nature of Acadian's operations, during periods of decreased selling prices and increased costs, Acadian will adjust harvest levels and manage variable expenditures in an effort to preserve the long-term value of Acadian's timberlands.

Credit Risk

Credit risk is the risk of loss due to the failure of a borrower or counterparty to fulfill its contractual obligations. Credit risk arises from cash and cash equivalents held with banks and financial institutions, as well as credit exposures to clients, including outstanding accounts receivable. The maximum exposure is equal to the carrying value of the financial assets as at the consolidated balance sheet dates.

The objective of managing counterparty credit risk is to prevent losses in financial assets. Cash and cash equivalents are invested with counterparties meeting minimum credit quality requirements. With respect to outstanding accounts receivable, NB Timberlands and Maine Timberlands each assess the credit quality of the counterparties, including customers, taking into account their financial position, past experience and other factors. In cases where the credit quality of a client does not meet Acadian's credit requirements, a cash deposit is received before any timber is harvested and sold. Upon evaluating all accounts receivable balances as at December 31, 2018, Acadian recorded an allowance of \$nil against outstanding receivables (2017 – \$nil). Pursuant to their respective terms, all outstanding accounts receivable are current as at December 31, 2018 with the exception of approximately \$3.0 million (2017 – \$7.3 million).

Liquidity Risk

Liquidity risk is the risk that Acadian cannot meet a demand for cash or fund an obligation as it comes due. Acadian's objective in managing liquidity risk is to maintain sufficient reserves in order to meet operational and investing requirements at any point in time, and to maintain debt financing at levels that will allow Acadian to attract additional capital at reasonable cost. Acadian's principal sources of liquidity include cash earned from operations and a U.S. \$10 million revolving credit facility, which was undrawn as at December 31, 2018; however, U.S. \$1.6 million of this facility is reserved to support the minimum cash balance requirement of the Term Facility. These sources, combined with existing cash and cash equivalents, are expected to allow Acadian to meet its short term and long term operating, debt service, capital expenditure and dividend requirements. Acadian also has a U.S. \$50 million stand-by equity commitment with Brookfield, which has been extended for an additional two years to July 2019.

Additionally, Acadian assesses the nature and timing of discretionary payments in an effort to mitigate any impact on the financial condition or results of operations of Acadian. As at December 31, 2018 and 2017, the accounts payable and accrued liabilities and dividends payable of Acadian are due in less than 30 days.

The following tables detail the contractual maturities for Acadian's financial liabilities. The tables reflect the undiscounted cash flows of financial liabilities based on the earliest date on which Acadian can be required to pay.

| <i>December 31, 2018</i> <i>(CAD thousands)</i> | | Less Than One Year (2019) | 1 to 3 Years (2020-2022) | 3 to 5 Years (2023-2025) | After 5 Years (>2025) |
|--|------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| | Total | | | | |
| Accounts payable and other liabilities | \$ 13,324 | \$ 13,324 | \$ — | \$ — | \$ — |
| Long-term debt ¹ | 98,897 | — | 98,897 | — | — |
| | \$ 112,221 | \$ 13,324 | \$ 98,897 | \$ — | \$ — |
| Interest payments ² | \$ 5,210 | \$ 2,977 | \$ 2,233 | \$ — | \$ — |

¹ Represents principal of a U.S. dollar denominated term loan with a U.S. to Canadian dollar conversion rate of 1.3641, excluding the unamortized deferred financing costs.

² Interest payment was determined using a fixed interest rate at 3.01% with a U.S. to Canadian dollar conversion rate of 1.3641.

| <i>December 31, 2017</i> <i>(CAD thousands)</i> | Total | Less Than One Year (2018) | 1 to 3 Years (2019-2021) | 3 to 5 Years (2022-2024) | After 5 Years (>2024) |
|--|------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| Accounts payable and other liabilities | \$ 17,077 | \$ 17,077 | \$ — | \$ — | \$ — |
| Long-term debt ¹ | 91,156 | — | 91,156 | — | — |
| | \$ 108,233 | \$ 17,077 | \$ 91,156 | \$ — | \$ — |
| Interest payments ² | \$ 8,232 | \$ 2,744 | \$ 5,488 | \$ — | \$ — |

¹ Represents principal of a U.S. dollar denominated term loan with a U.S. to Canadian dollar conversion rate of 1.2574, excluding the unamortized deferred financing costs.

² Interest payments are determined assuming a fixed interest rate at 3.01% with a U.S. to Canadian dollar conversion rate of 1.2574.

Fair Value of Financial Instruments

The fair value of a financial instrument is the amount of consideration that would be agreed upon in an arm's-length transaction between knowledgeable, willing parties who are under no compulsion to act. Acadian assessed that cash and cash equivalents, accounts receivable and other assets and current liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.

As at December 31, 2018 and 2017, there were no financial assets and financial liabilities that were measured at fair value on a recurring basis.

12. INCOME TAXES

The major components of income taxes recognized in profit or loss are as follows:

| <i>For the Years Ended December 31</i> <i>(CAD thousands)</i> | 2018 | 2017 |
|--|-----------|----------|
| Current income tax expense | \$ 2,334 | \$ 1,381 |
| Deferred income tax expense | | |
| Origination and reversal of temporary differences | 9,108 | 6,099 |
| Loss / (benefit) arising from unrecognized tax assets | 1,045 | (154) |
| Change of tax rates and imposition of new legislation | — | (2,609) |
| Other | (8) | 228 |
| Total income tax expense | \$ 12,479 | \$ 4,945 |

The major components of income tax recognized in OCI are as follows:

| <i>For the Years Ended December 31</i> <i>(CAD thousands)</i> | 2018 | 2017 |
|--|------------|------------|
| Deferred tax arising on income and expenses recognized in OCI: | | |
| Revaluation surplus | \$ (1,459) | \$ (2,667) |
| Currency translation | — | (655) |
| Total income tax recovery recognized directly in OCI | \$ (1,459) | \$ (3,322) |

Acadian's effective tax rate is different from the Acadian's domestic statutory income tax rate due to the differences set out below:

| <i>For the Years Ended December 31</i> <i>(CAD thousands)</i> | 2018 | 2017 |
|--|------------------|-----------|
| Income taxes at statutory rate | \$ 11,235 | \$ 10,372 |
| Foreign tax rate differential | (255) | (260) |
| Permanent differences | 462 | (2,632) |
| Rate adjustments and imposition of new legislation | — | (2,609) |
| Tax assets not benefited | 1,045 | (154) |
| Other | (8) | 228 |
| Total income tax expense | \$ 12,479 | \$ 4,945 |

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. The deferred tax expenses relate to the following:

| <i>For the Years Ended December 31</i> <i>(CAD thousands)</i> | 2018 | 2017 |
|--|------------------|----------|
| Land | \$ 2 | \$ (908) |
| Timber | 8,935 | (3,081) |
| Roads and other fixed assets | 65 | (486) |
| Intangible asset | — | 1 |
| Scientific research and experimental development and input tax credits | 1,397 | 2,112 |
| Disallowed interest | — | 5,040 |
| Other | (254) | 886 |
| Total deferred income tax expense | \$ 10,145 | \$ 3,564 |

Significant components of Acadian's deferred tax assets and liabilities are as follows:

| <i>For the Years ended December 31</i> <i>(CAD thousands)</i> | 2018 | 2017 |
|--|--------------------|-------------|
| Land | \$ (18,216) | \$ (19,014) |
| Timber | (76,456) | (65,929) |
| Roads and other fixed assets | (2,836) | (2,625) |
| Intangible asset | (1,781) | (1,781) |
| Input tax credits | 7,820 | 9,217 |
| Other | (650) | (56) |
| Total deferred income tax liability | \$ (92,119) | \$ (80,188) |

13. EMPLOYEE BENEFIT PLANS

NB Timberlands and Maine Timberlands each have defined contribution plans covering substantially all employees. During the year, contributions recorded as expenses amounted to \$0.2 million (2017 – \$0.2 million).

14. DIVIDENDS TO SHAREHOLDERS

Acadian pays quarterly dividends to the extent determined prudent by the Board of Directors. Total dividends declared for the year ended December 31, 2018 were \$18.8 million or \$1.1225 per share (2017 – \$18.4 million or \$1.10 per share).

15. COMPENSATION OF KEY MANAGEMENT PERSONNEL

The remuneration of directors and other key management personnel of the Company is as follows:

| <i>For the Years Ended December 31</i> <i>(CAD thousands)</i> | 2018 | 2017 |
|--|-----------------|-----------------|
| Salaries | \$ 873 | \$ 863 |
| Incentives | 540 | 547 |
| Short-term benefits | 75 | 80 |
| | \$ 1,488 | \$ 1,490 |

The figures reported in the table above include a portion of the compensation of certain individuals paid during the year by Brookfield that is attributable to their services to the Company. This proportionate compensation is reflective of the approximate time and effort spent by these individuals providing services to the Company as a portion of their overall responsibilities to Brookfield. The cost of this compensation is included in total fees for services provided under the administrative and advisory services agreement with Brookfield described in Note 8.

CORPORATE GOVERNANCE

Acadian Timber Corp. (the “Company”) and its Board of Directors are committed to working together to achieve strong and effective corporate governance, with the objective of promoting the long-term interests of the Company and the enhancement of value for all shareholders. We continue to review and improve our corporate governance policies and practices in relation to evolving legislation, guidelines and best practices. Our Board of Directors is of the view that our corporate governance policies and practices and our disclosure in this regard are comprehensive and consistent with the guidelines established by Canadian securities regulators.

Our Statement of Corporate Governance Practices is set out in full in the Management Information Circular mailed each year to all our shareholders along with the Notice of our Annual Meeting. This Statement is also available on our website, www.acadiantimber.com.

BOARD AND MANAGEMENT

BOARD OF DIRECTORS

Phil Brown
*Executive Managing
Director of Partner
Recruitment
Momentum Search Group*

Reid Carter
*Managing Partner
Brookfield Asset
Management Inc.*

Malcom Cockwell*
*Managing Director
Haliburton Forest
Appointed May 7, 2018

Bruce Robertson*
*Vice President
The Woodbridge Company
Limited
Appointed February 14, 2018

Saul Shulman
*Chief Executive Officer
MLG Management Inc.*

Ben Vaughan
*Senior Managing Partner
Brookfield Asset
Management Inc.*

MANAGEMENT

Acadian Timber Corp.'s
Manager:
Brookfield Timberlands
Management LP

Mark Bishop
*President and
Chief Executive Officer
of Acadian and Managing
Director of the Manager*

Mabel Wong
*Chief Financial Officer
of Acadian and Managing
Director of the Manager*

Luc Ouellet
*Senior Vice President,
Operations*

Marcia McKeague
*Vice President,
Maine Woodland Operations*

CORPORATE AND SHAREHOLDER INFORMATION

HEAD OFFICE OF THE MANAGER

Brookfield Timberlands Management LP
(wholly-owned subsidiary of Brookfield Asset Management Inc.)
Suite 1800 – 1055 West Georgia Street, PO Box 11179, Royal Centre
Vancouver, B.C. V6E 3R5
Please direct your inquiries to:
Jon Syrnyk
Investor Relations and Communications
t. 604.661.9622 f. 604.687.3419
e. jsyrnyk@acadiantimber.com

TRANSFER AGENT AND REGISTRAR

Shareholder inquiries relating to dividends, address changes and shareholder account information should be directed to the Corporation's transfer agent:

AST Trust Company (Canada)
P.O. Box 4229, Station A
Toronto, ON M5W 0G1
t. 1-800-387-0825 (toll free in North America)
f. 1-888-249-6189
e. inquiries@canstockta.com
www.canstockta.com

SHARE INFORMATION

Toronto Stock Exchange: ADN
Fully Diluted Shares Outstanding (December 31, 2018): 16,731,216
Targeted 2019 Quarterly Dividend: \$0.2825 per share
Record Date: Last business day of each quarter
Payment Date: On or about the 15th day of each subsequent month

www.acadiantimber.com

This management discussion and analysis ("MD&A") contains forward-looking information and statements within the meaning of applicable Canadian securities laws that involve known and unknown risks, uncertainties and other factors that may cause the actual results, performance or achievements of Acadian Timber Corp. and its subsidiaries (collectively, "Acadian"), or industry results, to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. When used in this MD&A, such forward-looking statements may contain such words as "may," "will," "intend," "should," "suggest," "expect," "believe," "outlook," "forecast," "predict," "remain," "anticipate," "estimate," "potential," "continue," "plan," "could," "might," "project," "targeting" or the negative of these terms or other similar terminology. Forward-looking information is included in the Letter to Shareholders which precedes this MD&A and includes statements made in this MD&A in sections entitled "Dividend Policy of the Company," "Liquidity and Capital Resources," and "Market Outlook" and without limitation other statements regarding management's beliefs, intentions, results, performance, goals, achievements, future events, plans and objectives, business strategy, growth strategy and prospects, access to capital, liquidity and trading volumes, dividends, taxes, capital expenditures, projected costs, market trends and similar statements concerning anticipated future events, results, achievements, circumstances, performance or expectations that are not historical facts. These statements, which reflect management's current expectations regarding future events and operating performance, are based on information currently available to management and speak only as of the date of this MD&A. All forward-looking statements in this MD&A are qualified by these cautionary statements. Forward-looking statements involve significant risks and uncertainties, should not be read as guarantees of future performance or results, should not be unduly relied upon, and will not necessarily be accurate indications of whether or not such results will be achieved. Factors that could cause actual results to differ materially from the results discussed in the forward-looking statements include, but are not limited to: general economic and market conditions; changes in US housing starts; product demand; concentration of customers; commodity pricing; interest rate and foreign currency fluctuations; seasonality; weather and natural conditions; regulatory, trade or environmental policy changes; changes in Canadian income tax law; the economic situation of key customers; Brookfield's ability to source and secure potential investment opportunities; the availability of potential acquisitions that suit Acadian's growth profile; and other risks and factors discussed under the heading "Risk Factors" in this Annual Report and in each of the Annual Information Form dated March 28, 2018 and the Management Information Circular dated March 28, 2018, and other filings of Acadian made with securities regulatory authorities, which are available on SEDAR at www.sedar.com. Forward-looking information is based on various material factors or assumptions, which are based on information currently available to Acadian. Material factors or assumptions that were applied in drawing a conclusion or making an estimate set out in the forward-looking information may include, but are not limited to: forecasts in the housing market; anticipated financial performance; anticipated market conditions; business prospects; the economic situation of key customers; strategies; regulatory developments; exchange rates; the sufficiency of budgeted capital expenditures in carrying out planned activities; the availability and cost of labour and services; and the ability to obtain financing on acceptable terms. Readers are cautioned that the preceding list of material factors or assumptions is not exhaustive. Although the forward-looking statements contained in this MD&A are based upon what management believes are reasonable assumptions, Acadian cannot assure readers that actual results will be consistent with these forward-looking statements. The forward-looking statements in this MD&A are made as of the date of this MD&A, and should not be relied upon as representing Acadian's views as of any date subsequent to the date of this MD&A. Acadian assumes no obligation to update or revise these forward-looking statements to reflect new information, events, circumstances or otherwise, except as may be required by applicable law.



ACADIANTIMBER

Acadian Timber Corp.

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